

**Code of Conduct**

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For better readability, only the masculine form is used in the following text. This form is explicitly understood as gender-neutral. It is used for editorial purposes only and is entirely without prejudice.

# 1

# Our Commitment to Integrity and Compliance

**Dear Colleagues,**

**The trust of customers and stakeholders in our Company and its products is our most valuable asset. We can only strengthen public trust and protect the Volkswagen Group, its employees and our environment by conducting ourselves with integrity and honesty. That includes being familiar with the applicable statutory regulations and internal rules, and complying with them. The Code of Conduct is the basis for our actions.**

Our Group is very diverse: today, twelve brands from seven European countries, some 663 000 employees, 118 production sites and customers in over 150 countries are all part of the Group world. Irrespective of the differences between us, our origins, our tasks and our responsibilities, we all share responsibility for our company's success and our contribution to sustainable development through our conduct and our actions. Our shared values determine how we work, how we make decisions, and how we interact with one another and all living creatures.

The Volkswagen Group Code of Conduct supports ethical and responsible conduct. It contains relevant and practical examples that offer guidance, assistance and advice in our daily work. And it helps us identify mistakes and respond appropriately. Because in the Volkswagen Group, turning a blind eye can never be the right solution. We speak up – even if that feels awkward and uncomfortable. Everyone who does so can count on our full protection. When in doubt, we seek competent advice and support.

We, the Volkswagen Group Board of Management, are convinced that our Code of Conduct embodies our core ethical values and lays the foundation for the success of our Group and its brands. Therefore, our request to you is:

Use the Code of Conduct in your workplace and seek advice if you are in doubt. Let us join together to make the Volkswagen Group a responsible employer that is a byword not only for excellent products and services, but also for integrity and fairness.





**Dr.-Ing. Herbert Diess**  
Chairman of the Board of Management of  
Volkswagen Aktiengesellschaft



**Murat Aksel**  
Functional Responsibility 'Procurement'



**Dr. Arno Antlitz**  
Functional Responsibility 'Finance  
and IT'



**Oliver Blume**  
Brand Group 'Sport & Luxury'



**Markus Duesmann**  
Brand Group 'Premium'



**Gunnar Kilian**  
Functional Responsibility 'Human Re-  
sources' and Brand Group 'Truck & Bus'



**Thomas Schmall-von Westerholt**  
Functional Responsibility 'Technology'



**Hiltrud Dorothea Werner**  
Functional Responsibility 'Integrity  
and Legal Affairs'

# Our Commitment to Integrity and Compliance

Dear Colleagues,

Our shareholder, the Volkswagen Group, has set the strategic goals to be a leader in the automotive industry and to act as a role model of Integrity and Compliance. To achieve these goals we must deliver exceptional products and services, and attain consistency in Corporate Governance on Integrity and Compliance, across all brands and companies in the Volkswagen Group. We as the Board are convinced that we must continually strive to be accepted as a trustworthy, respected and valued partner.

In order to achieve this, we need to treat our Integrity and Compliance indicators with the same emphasis and importance as all other business key performance indicators.

It is our duty to act with Integrity and remain compliant with all applicable laws and regulations. Each of us must protect our personal reputation and the reputation of the company.

The Group Code of Conduct aims to increase employees' awareness of acceptable and compliant behaviour, providing guidance and clearly listing the contact persons where further support is required. The Code of Conduct also defines the required behaviours within our company, as well as towards our business partners, customers and stakeholders.

In addition to international conventions, laws and internal directives, our VWSA Values of Respect, Integrity, Excellence and One Team provide the basis for all our actions. Our Values are supported by the seven Group Essentials, which form the foundation of the Volkswagen Group culture. The Group Essentials are shared by all subsidiaries and are a commitment we make to our customers, shareholders and business partners.

The VWSA Board of Management endorses this Code of Conduct as a global *Volkswagen Constitution*: it is valid for all employees across the Volkswagen Group, inclusive of subsidiaries, business partners and other relevant stakeholders. As members of the Board we will champion Integrity and Compliance, as these fundamental values are paramount to our success and sustainability as a company.

As employees of VWSA and the Volkswagen Group, each of us have the duty to familiarise ourselves with the Code of Conduct, complete the mandatory Code of Conduct module, and at all times observe the directives contained within the Code.

VWSA is obliged to comply with all applicable laws and regulations, internal rules and the rights and obligations of all relevant parties. This means the provisions of the Code of Conduct will be implemented to strengthen the trust of our customers, business partners and other stakeholders, and to ensure compliance with the South African legal framework.



**Dr Robert Cisek**  
Chairman & Managing Director

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**Nonkqubela Maliza**  
Director: Corporate  
& Government Affairs

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**Mike Glendinning**  
Director: Sales & Marketing

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**Rochelle Reddy**  
Director: Sub-Saharan Africa

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**Gustavo Dozo**  
Director: Finance

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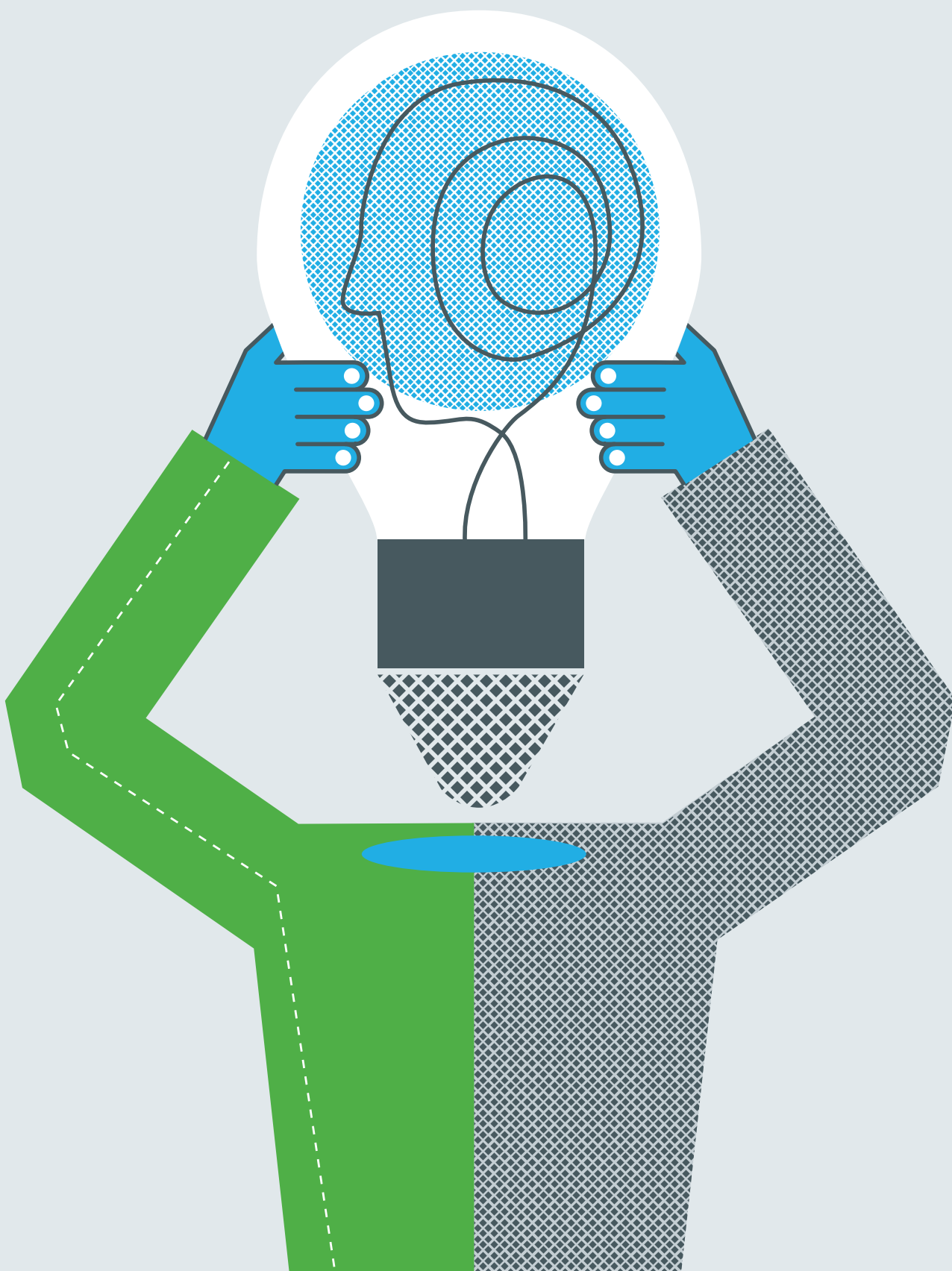
**Ulrich Schwabe**  
Director: Production

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**Rev. Nomgando Matyumza**  
Non-Executive Director

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# 2

## Our responsibility for compliance

One decisive factor for the success of our Company is that all employees—from Board members and managers to each individual member of staff—must act with honesty and integrity and in an ethical manner. This also means that our internal and external reporting and communications must be truthful, comprehensive and timely.

Our shared goal is to fulfil our responsibility to our Company and to protect the reputation of our Group brands. Sustainability requires of us an awareness of our responsibility for the economic, social and ecological impact of our actions. Such conduct also means that we all respect and observe the rules in force in the Company everywhere and at all times. Our Board members and managers bear a special responsibility in this context: they are role models and must prevent non-compliant behaviour within the Company, protect their employees and conduct themselves with integrity both within the Company and externally.

This Code of Conduct helps us by highlighting potential areas of risk and conflict, explaining their significance for our Company and illustrating them with examples.

The information contained in this Code of Conduct is divided into three main sections:

- **Our responsibility as a member of society**
- **Our responsibility as a business partner**
- **Our responsibility in the workplace.**

The Code of Conduct serves as a binding guideline in our day-to-day business. It is supplemented by internal guidelines and provisions in employment contracts. It also goes without saying that we all comply with national and international statutory provisions. This also means that we never take any part in any activity that involves fraud, misappropriation, extortion, theft, embezzlement or any other deliberate damage to the assets of our customers or any third party. Failure to observe the Code of Conduct can result in considerable damage, not only to our Company, but also to us as employees and to our business partners and other stakeholders. That is why the Code of Conduct is binding on all of us, irrespective of whether our role is that of a staff member, a manager or a Board member. We do not tolerate violations of the Code of Conduct. Anyone who violates the Code of Conduct must expect consequences, which, depending on the seriousness of the violation, can range from action under labour law to claims for damages under civil law, and may even extend to penalties under criminal law.

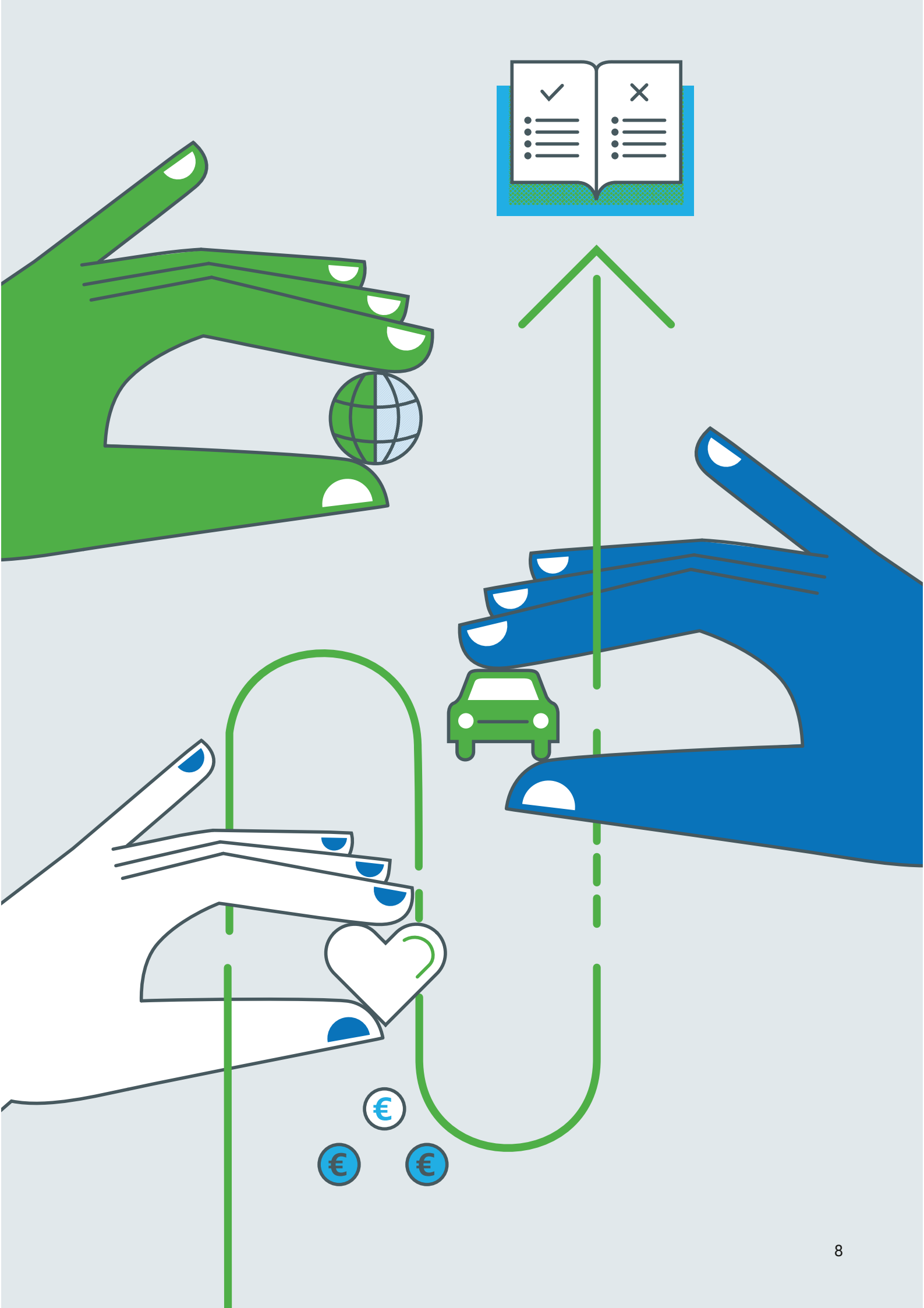
To make sure that does not happen, it is up to each and every one of us to familiarise ourselves with this Code of Conduct, to integrate the Code of Conduct into our own behaviour, and to bear the Code of Conduct in mind when making decisions. When in doubt, we seek competent advice.

# 3 Our responsibility as a member of society

Our social responsibility means that observing and complying with the law is a matter of course. We have a duty to observe the law under which we operate in all business decisions we make.

Every employee in the Volkswagen Group must be aware of his/her social responsibility, particularly as regards the well-being of people and the environment, and ensure that our Company contributes to sustainable development.

The Volkswagen Group's responsibility as a member of society specifically gives rise to the following principles:







# Human rights

## BACKGROUND

The Declaration of Human Rights adopted by the United Nations and the European Convention for the Protection of Human Rights and Fundamental Freedoms state what is required and expected of the international community when it comes to observing and respecting human rights.

## CORPORATE PRINCIPLE

We respect, protect and promote all regulations in force to protect human rights and children's rights (hereinafter called human rights) as a fundamental and general requirement throughout the world. We reject all use of child labour and forced or compulsory labour as well as all forms of modern slavery and human trafficking. This applies not only to co-operation within our Company but also as a matter of course to the conduct of and toward business partners.

## MY CONTRIBUTION

As an employee, I can also make my contribution to respecting human rights. I regard human rights as a fundamental guideline and I am vigilant against human rights abuse happening around me.

If I have concerns regarding human rights abuse in my professional surroundings, I prevent it and/or stop it. If necessary, I inform my superior or get in touch with any of the contacts listed in chapter 6.

## EXAMPLE



*You are responsible for purchasing specific goods. You receive information that a supplier with which you do business uses children in their production process, or that employees are made to work in inhumane conditions (e.g. exposed to health risks).*

*Take the necessary steps and inform your superior and the units responsible for sustainability in supplier relations. Our Company must examine business relations with this business partner more closely and, if necessary, break them off.*

# Equal opportunity and equal treatment

## BACKGROUND

Equal opportunities and equal treatment are key cornerstones of a fair, unprejudiced and open approach. The Volkswagen Group encourages respectful co-operation in a spirit of partnership, diversity and tolerance. That is how we achieve a maximum degree of productivity, competitive and innovative capability, creativity and efficiency.

## CORPORATE PRINCIPLE

We offer equal opportunities for everyone.

We do not discriminate or tolerate discrimination on grounds of ethnic or national origin, sex, religion, views, age, disability, sexual orientation, skin colour, political views, social background or any other characteristics protected by law. We embrace diversity, actively encourage inclusion and create an environment that fosters each employee's individuality in the interests of the Company.

As a matter of principle, our employees are chosen, hired and supported based on their qualifications and skills.

## MY CONTRIBUTION

I observe the principles of equal opportunity and equal treatment and encourage people around me to do the same.

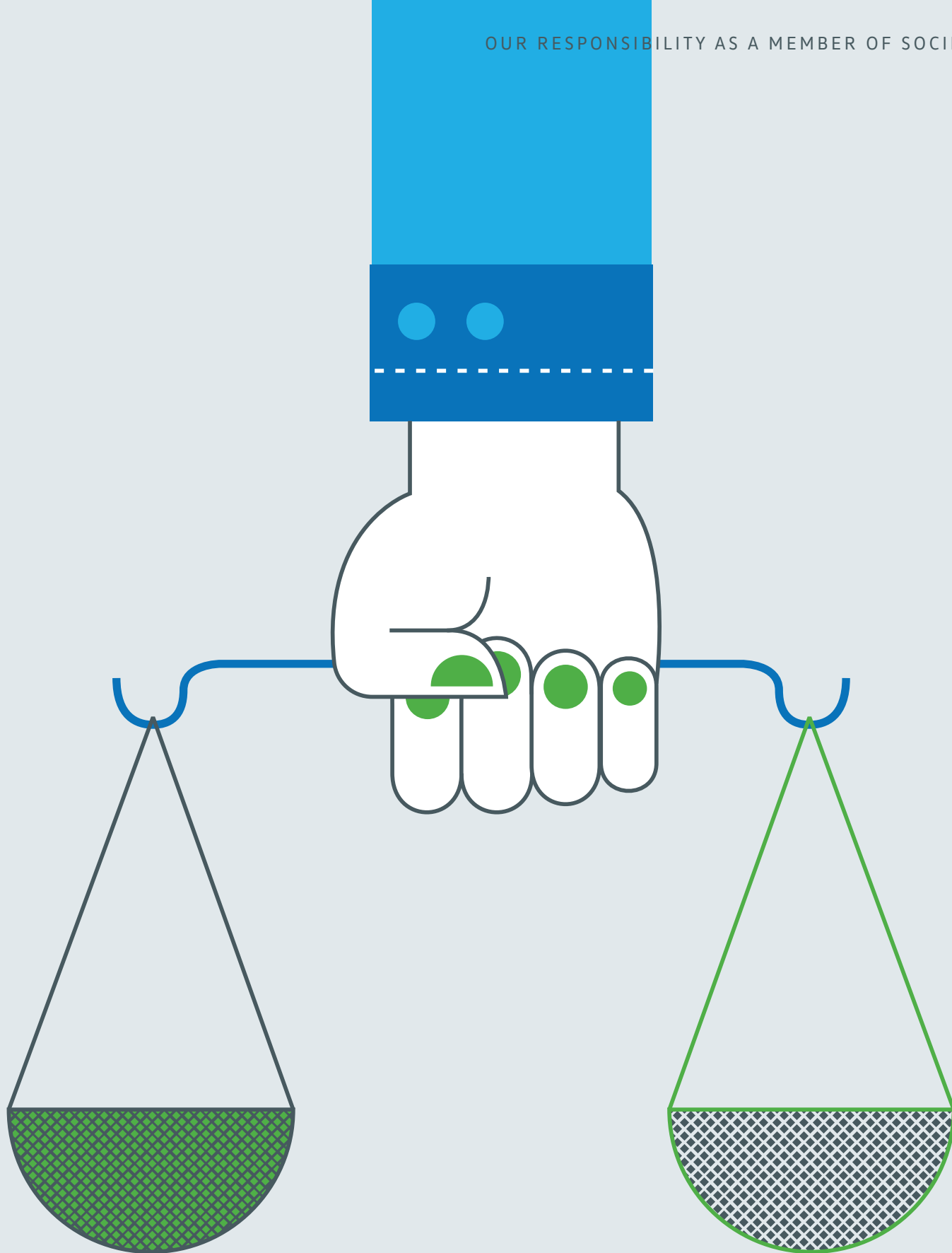
If I see any contravention of the principles of equal opportunity and equal treatment (disadvantagement, harassment or mobbing), I make the persons involved aware of their misconduct. If I am not in a position to influence the events directly, I notify the human resources department of the incident or get in touch with any of the contacts listed in chapter 6.

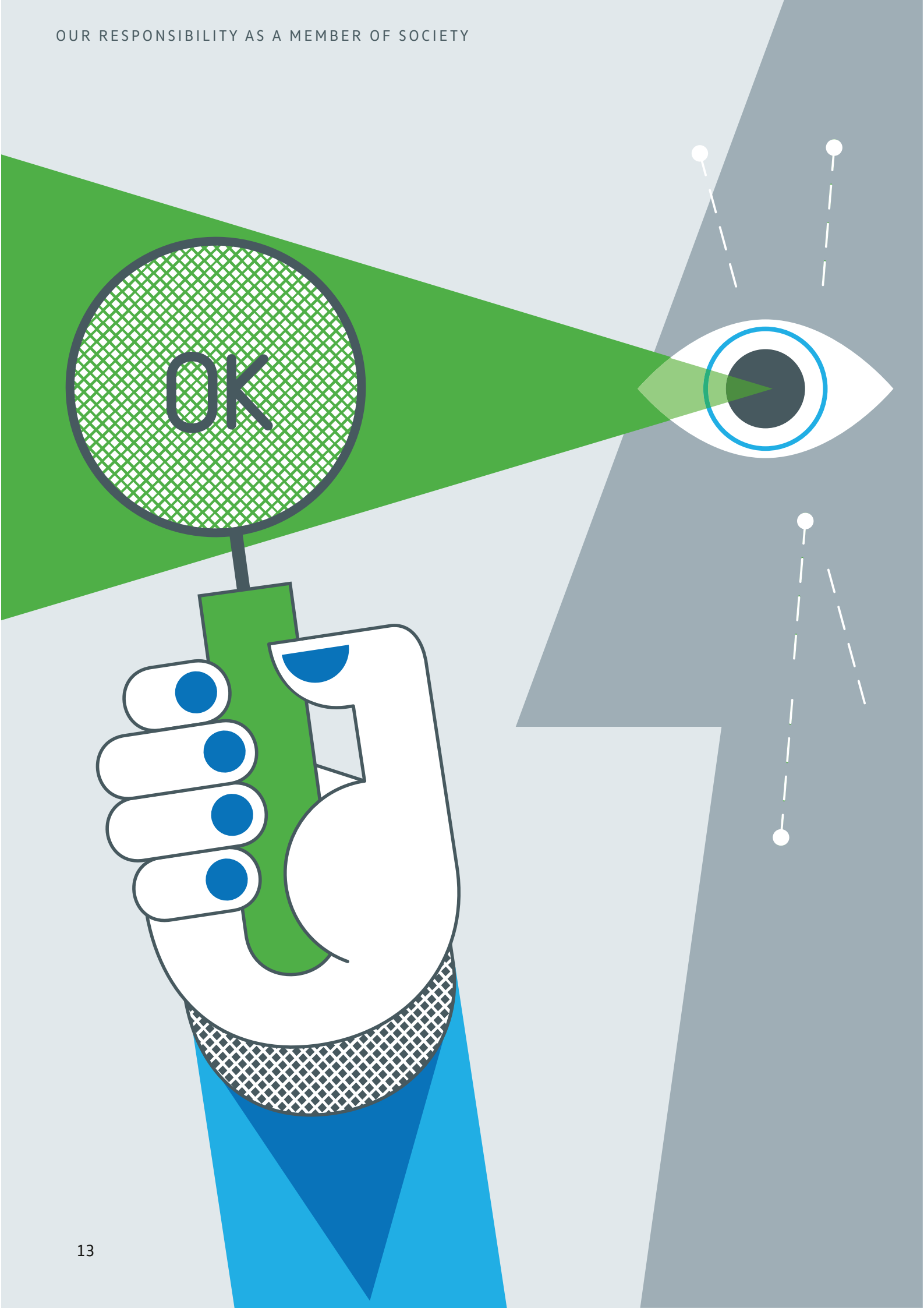
## EXAMPLE



*You find out from a colleague who is a friend of yours that an applicant in his department was rejected because of the colour of his skin, although he was the best candidate for the advertised job.*

*Help clarify the situation by reporting the case to the relevant human resources department so that appropriate steps can be taken.*





# Product conformity and product safety

## BACKGROUND

Countless people come into contact with our products and services on a daily basis. The Volkswagen Group bears a responsibility for preventing, to the extent possible, any risks, detrimental effects and hazards to the health, safety, environment and assets of our customers or any third party arising from the handling and use of these products and services.

## CORPORATE PRINCIPLE

For that reason, it is not only our statutory duty but also our mission to comply with the laws and regulations as well as the internal standards that apply to our products. Our products are state of the art and are developed in accordance with legal requirements. This is monitored continually and systematically through processes and structures, as well as through product surveillance under real field conditions. We make no compromises on that. We ensure that suitable measures can be taken in good time in the event of any discrepancies.

## MY CONTRIBUTION

If I notice or have concerns that our products could present a threat or that regulations are not being observed, take action and clarify the situation. I report the matter to my superior and the Compliance Officer.

## EXAMPLE



*A customer reports technical problems with a vehicle to you. You are not sure whether or not they are due to a mistake on the customer's part when operating the product, and you cannot definitively rule out a manufacturing or construction defect.*

*Clarify the matter. It is essential to ensure that our Company will solve a problem for which it is responsible. Even customer mistakes when operating the product may require the Company to respond (e.g. by modifying operating instructions or user training).*

# Environmental protection

## BACKGROUND

The Volkswagen Group develops, produces and distributes vehicles, services and mobility solutions worldwide. Our Company's mission is to be a global provider of sustainable and individual mobility. In pursuing this mission, the Company is aware of its special responsibility toward the environment.

## CORPORATE PRINCIPLE

As a commercial enterprise, we bear responsibility for the environmental compatibility and sustainability of our products, sites and services. We focus on environmentally friendly, advanced and efficient technologies, which we implement throughout the entire lifecycle of our products. Starting with the early phases of development and production, we make sure we manage natural resources carefully and steadily reduce the environmental impact to comply with environmental protection laws and regulations.

Furthermore, we constantly reassess the environmental compatibility of products and manufacturing processes, optimising these where necessary.

We are a responsible member of society and a supporter of government legislation. We seek a dialog with these players on future mobility concepts and on shaping ecologically sustainable development.

## MY CONTRIBUTION

I bear environmental protection in mind in my work and use resources and energy economically and efficiently. I make sure my activities have the smallest possible impact on the environment and that they comply with applicable environmental protection laws and regulations.

## EXAMPLE



*You notice that there is a leak in a tank and that significant amounts of chemicals are seeping into the ground.*

*Immediately inform one of the employees responsible and draw attention to the problem. Do not rely on somebody else reporting the leak.*







# Donations, sponsorships and charity

## BACKGROUND

The Volkswagen Group makes donations (contributions on a voluntary basis with no expectation of a consideration in return) and grants sponsorship monies (contributions based on a contractually agreed consideration) to achieve a positive impact in terms of our reputation and public perception. In order to avoid conflicts of interest and to ensure standard conduct within the Company, donations and sponsorship measures are permitted only in the context of the respective legal framework and in accordance with the applicable internal rules of the Volkswagen Group brands and companies.

## CORPORATE PRINCIPLE

We make monetary donations and donations in kind to support science and research, education, charitable causes, sports and culture. We grant donations - only to recognized non-profit organisations that are authorised by special provisions to accept donations.

The granting of donations and sponsorship measures is permitted only in accordance with a transparent approval process.

## MY CONTRIBUTION

If I consider a particular sponsorship measure to be worthy of support, I make initial contact with the appropriate departments in the Company (e.g. Communications, External Relations and Marketing).

The granting of donations must be transparent; the purpose, the recipient of the donation, and the donation receipt issued by the recipient must be documented and verifiable. I comply with internal processes and do not initiate any donation that could damage the reputation of our Company.

## EXAMPLE



*A local politician asks you, a successful Volkswagen employee, for a cash donation from the Company for the election campaign.*

*Turn down the request. Donations may be granted only after going through the required approval process. In this specific case, the donation cannot be approved because an internal guideline prohibits donations to political parties, party-affiliated institutions and politicians.*

# Communication and marketing

## BACKGROUND

The Volkswagen Group believes it is important to communicate clearly and openly with employees, business partners, shareholders, investors, the media and other stakeholders using honest and lawful means. All our employees bear a responsibility to observe internal communication rules to ensure that we present a unified and consistent image of the Group. All our employees recognise the achievements of those they engage with and respect their professional and personal reputation.

## CORPORATE PRINCIPLE

We ensure that our communication is clear and consistent in order to maintain the confidence of customers, investors and other stakeholders. Before committing to and executing any planned communication or marketing measures, such measures must first be co-ordinated with the relevant department.

## MY CONTRIBUTION

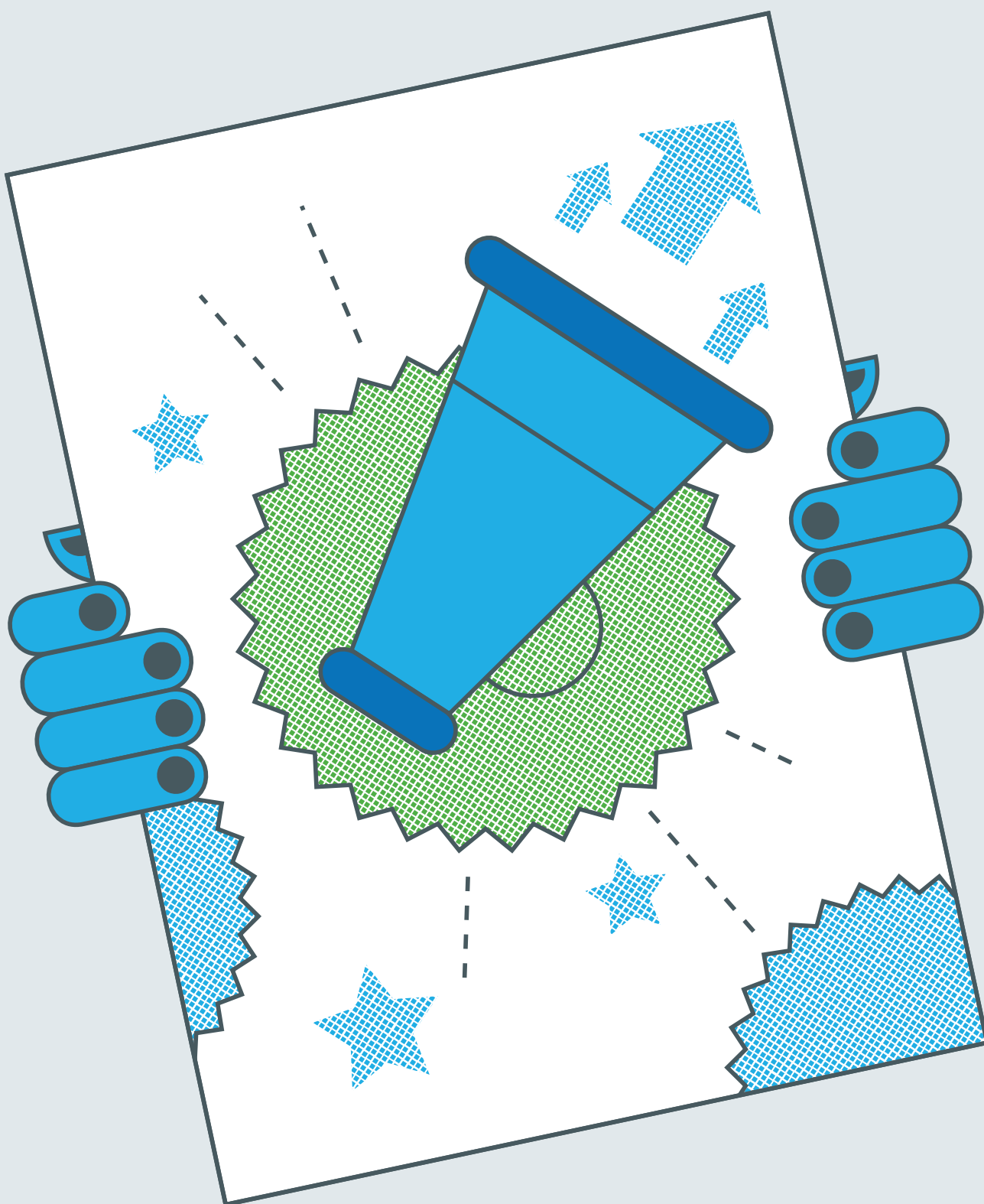
I do not issue any public statement for my Company and always refer any requests to the Communications department. If I make any comments at public, trade or cultural events or on the Internet, I make it clear that I am voicing my personal opinion. I consult the Company's social media guidelines for advice on proper conduct in social networks.

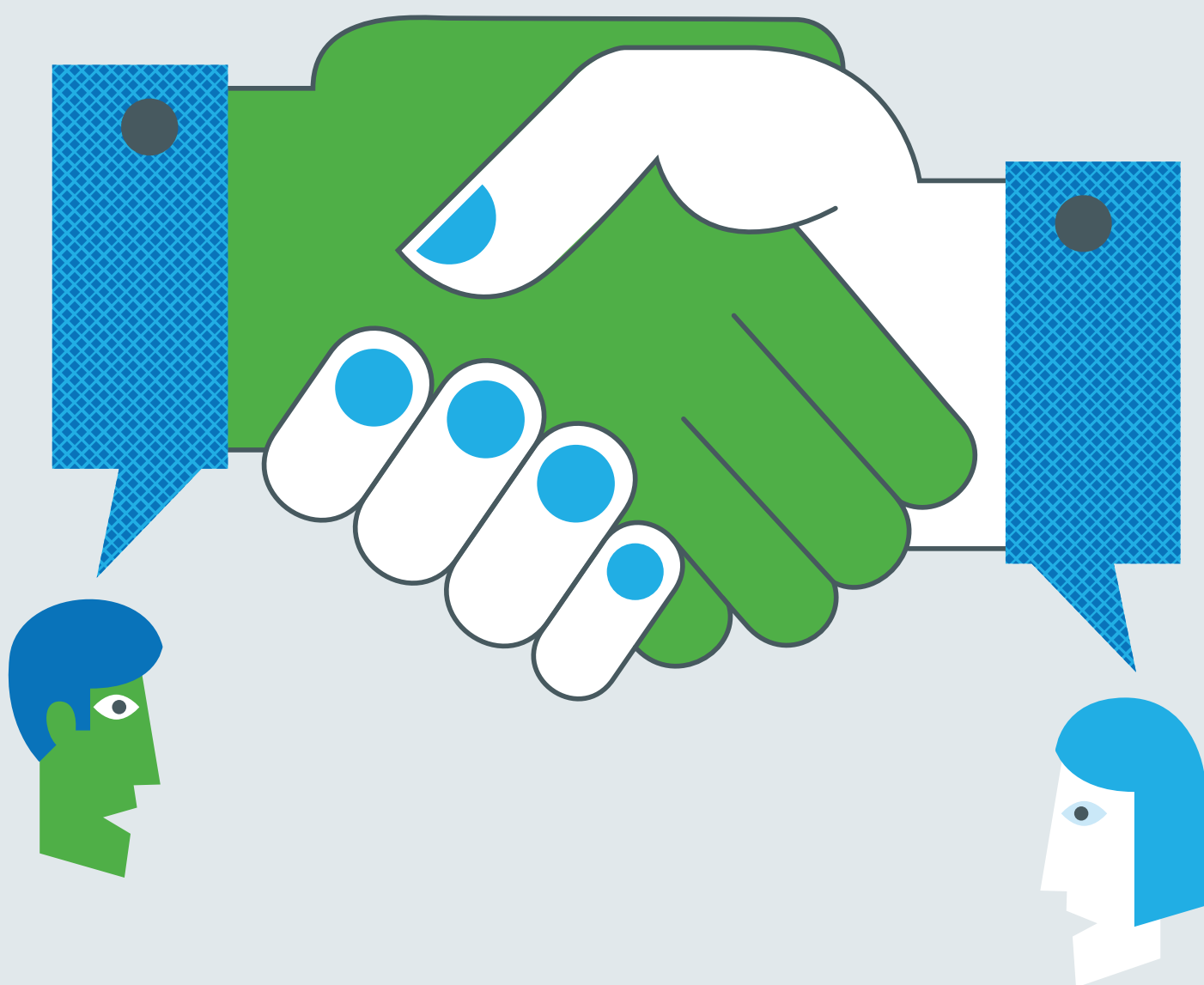
## EXAMPLE



*You read a comment on the Internet from someone who is critical of our production methods but the points raised are entirely unfounded.*

*Even if you would like to correct the misrepresentation straightaway, contact the relevant department first, because this department is in a position to respond appropriately and comprehensively to such criticism.*





# Political lobbying

## BACKGROUND

Politics and legislation exert an influence on the economic framework for business processes. The Volkswagen Group's participation in commercial trade means that it also has an impact on society and can specifically promote its interests during decision-making processes, such as those for legislation plans, through political lobbying.

## CORPORATE PRINCIPLE

We conduct political lobbying centrally and in line with the principles of openness, accountability and responsibility. It goes without saying that our interaction with political parties and interest groups is based on the principle of neutrality. Dishonestly influencing policymakers and government is not permitted.

## MY CONTRIBUTION

I do not attempt to intervene in political decisions on behalf of the Company if I am not authorised to do so. If I am authorised to do so, I observe the relevant internal guidelines in the performance of my duties.

## EXAMPLE



*An acquaintance of yours is a member of parliament. You know that a legislative proposal that is important for the Volkswagen Group is currently being discussed in parliament and you contemplate contacting your acquaintance to explain the Group's interests in connection with this proposal.*

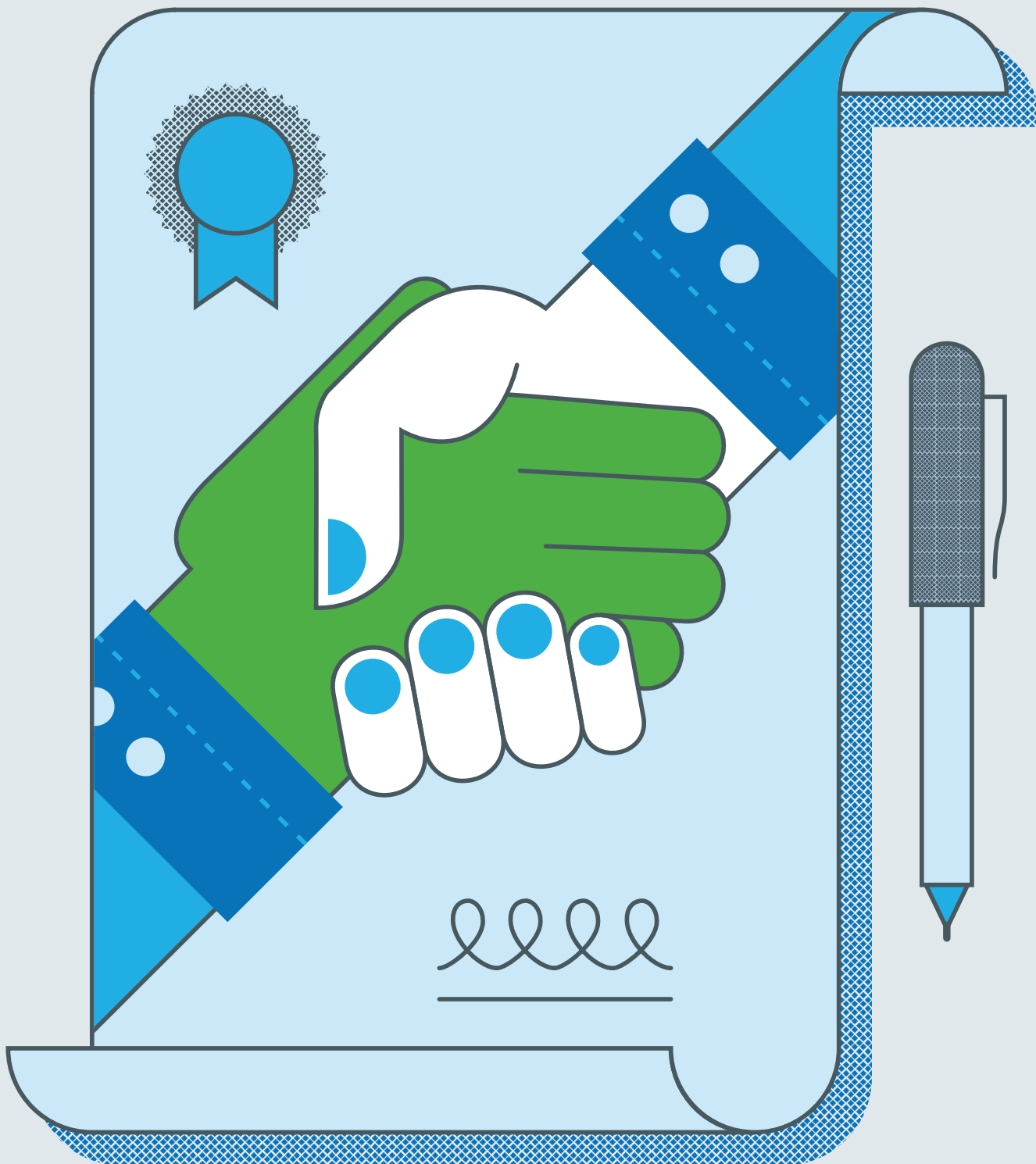
*Do not approach your acquaintance about the issue. Political lobbying in the Company is exclusively co-ordinated centrally and conducted openly and transparently. The appropriate point of contact for such lobbying measures is the External Relations department.*

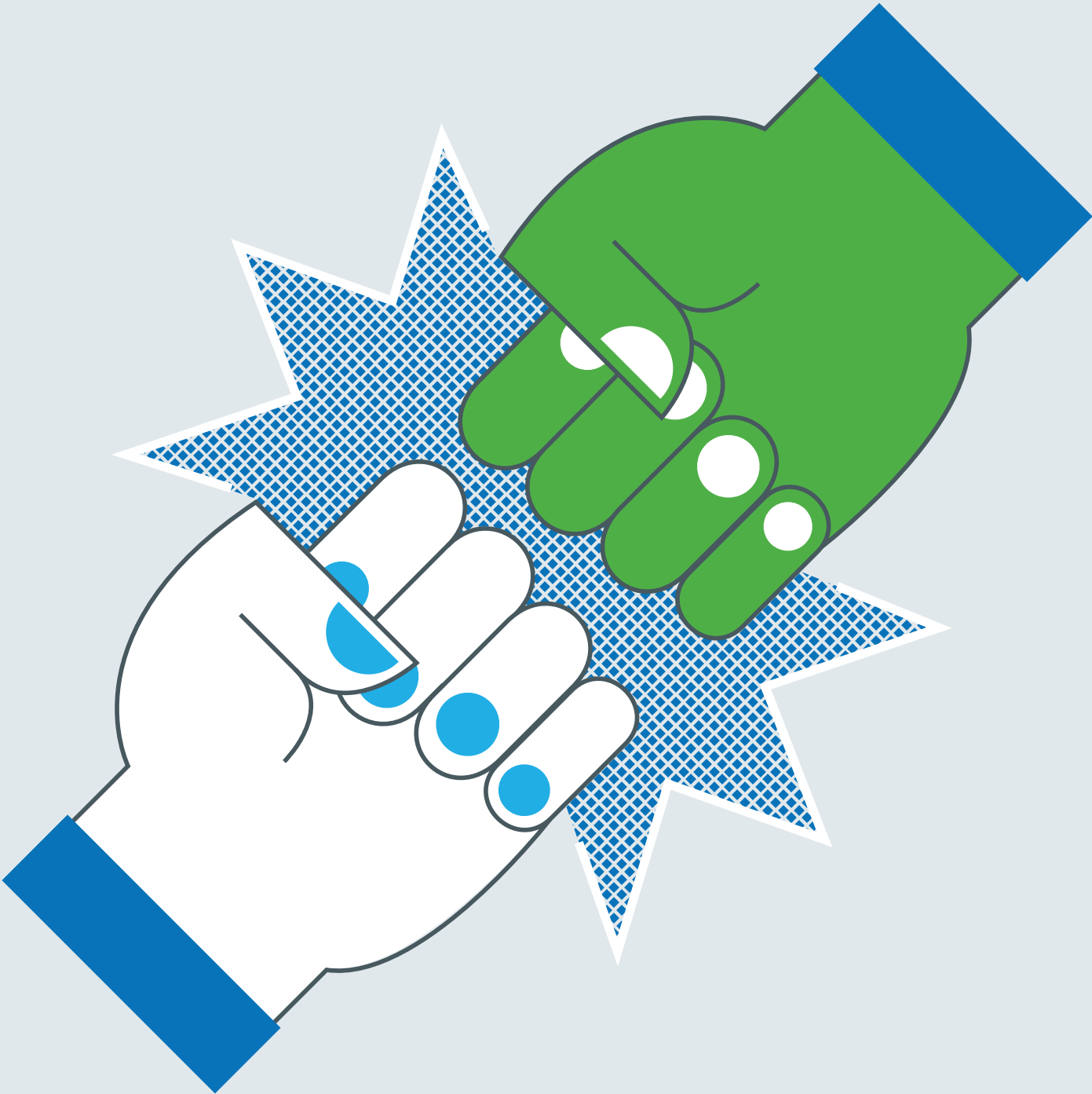
# 4 Our responsibility as a business partner

Integrity, transparency and fairness are key to creating credibility and trust in business practice.

That is why the Volkswagen Group sets particularly great store by systematically implementing its legal framework, intragroup guidelines and corporate values, and by communicating them clearly. This also includes distributing our products and services exclusively through our authorised distribution partners.

The Volkswagen Group's responsibility as a business partner specifically gives rise to the following principles:







# Conflicts of interest

## BACKGROUND

There is a potential conflict of interest if the private interests of one of our employees clash or could clash with the interests of the Volkswagen Group. Such a conflict of interest may arise particularly as a result of secondary employment. If an employee places his/her personal interests above those of the Company, it could damage the Company.

## CORPORATE PRINCIPLE

We respect the personal interests and the private lives of our colleagues. However, it is important to us to avoid conflicts between private and business interests, or even the appearance of such a conflict. All our decisions are made exclusively on the basis of objective criteria and we do not allow ourselves to be swayed by personal interests or relations.

## MY CONTRIBUTION

I avoid even the appearance of any conflict of interest and disclose any apparent or actual conflicts of interest to my superior and the appropriate human resources department. We jointly seek a solution that is not detrimental to the Company's interests.

## EXAMPLE



*Your boss asks you to review bids from several suppliers of plastic components. You discover that one of the most favourable bids is from the company of a good friend.*

*Inform your superior of the situation and withdraw from the decision-making process to avoid any appearance of a conflict of interest.*

# Gifts, hospitality and invitations

## BACKGROUND

Benefits in the form of gifts, hospitality and invitations are prevalent in business relationships. These benefits are not a cause for concern as long as they are within reason and do not contravene any internal or statutory rules. However, if such benefits exceed what is reasonable and are misused to influence third parties, those involved may be liable to prosecution.

## CORPORATE PRINCIPLE

Our internal guidelines on handling gifts, hospitality and invitations set out what benefits are appropriate and what steps must be taken when accepting and granting benefits.

## MY CONTRIBUTION

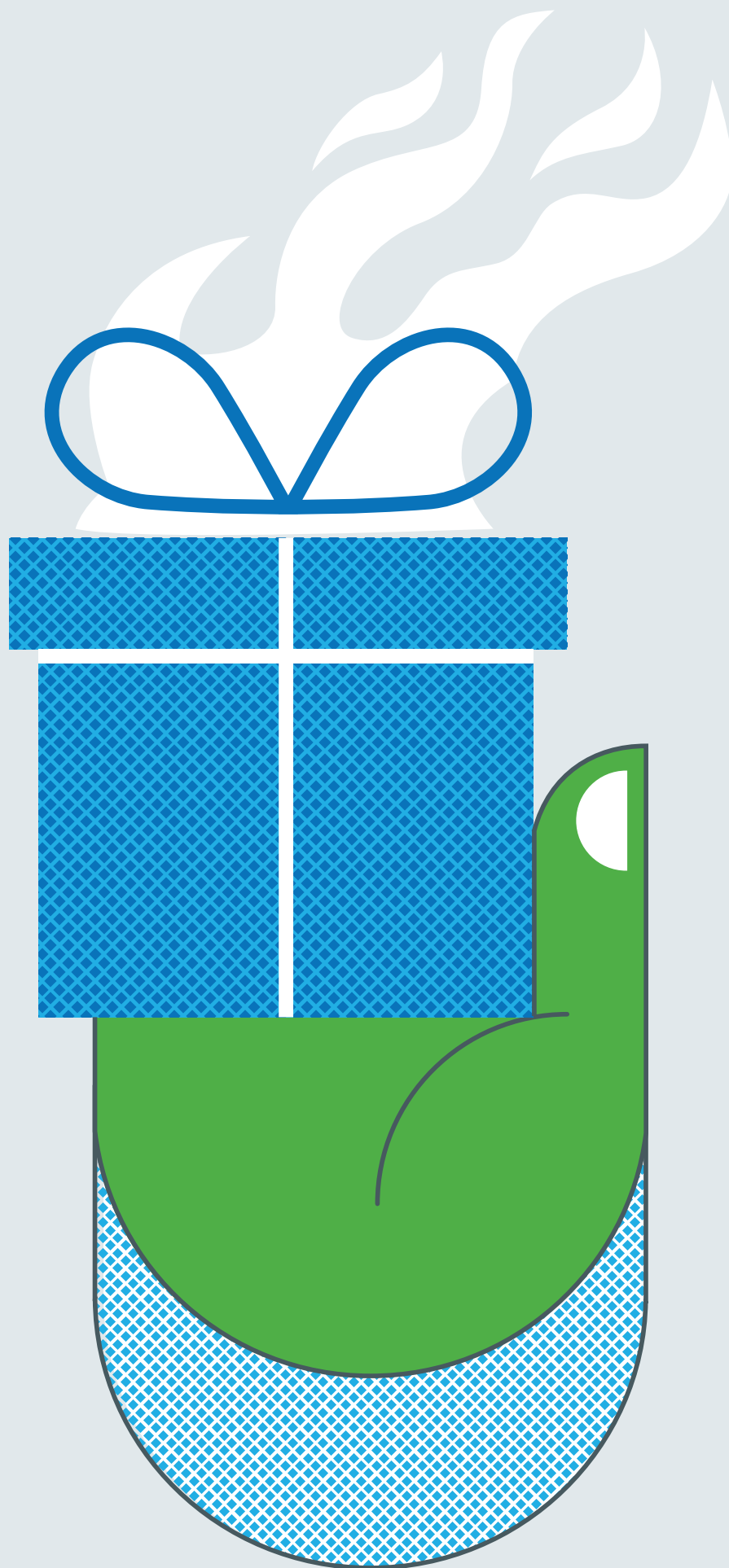
I familiarise myself with the guidelines on handling gifts, hospitality and invitations, and strictly abide by them. I check my conduct in this regard to see whether there may be any conflicts of interest or whether any could arise.

## EXAMPLE



*An employee from a Volkswagen Group supplier gives you a valuable birthday gift.*

*Even if you are of the opinion that accepting this gift does not affect business relationships, the value of the gift should not exceed the value set out in the relevant internal guidelines on gifts. When in doubt, do not accept the gift. If you are concerned that rejecting the gift could be misconstrued, contact your superior and agree on a solution with him/her. When in doubt, the gift should be handed over to the appropriate department in the Company. The handover of the gift will be documented for your personal protection.*





# Prevention of corruption

## BACKGROUND

Corruption is a serious problem in commercial trade. It generates decisions based on improper grounds and prevents progress and innovation as well as distorting competition and damaging society. Corruption is prohibited. It may incur fines for the Volkswagen Group and sanctions under criminal law for the employees involved.

## CORPORATE PRINCIPLE

The quality of products and services from our Company is the key to our success. Consequently, we do not tolerate corruption. We grant benefits to business partners, customers or other external third parties only within the permissible legal framework and in line with existing rules.

## MY CONTRIBUTION

I never bribe others and I never accept a bribe, either directly or indirectly. I take responsibility for informing myself by consulting the internal rules before I give or accept gifts, issue or accept invitations, or offer or receive hospitality.

If I receive any corruption-related tip-offs, I immediately inform one of the contacts listed in chapter 6.

## EXAMPLE



*You are responsible for sales in a Volkswagen Group company and would like to outstrip this year's revenue target. You prepare a bid for a major contract where a potential customer has issued a call for tender. The relevant decision maker on the customer side offers to influence award of the contract in favour of your company in return for an appropriate consideration.*

*This is corrupt behaviour. Inform your superior and the appropriate Compliance Officer immediately.*

# Dealings with officials and holders of political office

## BACKGROUND

Dealings with officials or holders of political office, governments, authorities and other public institutions often involve special statutory rules, any individual breach of which may have serious consequences and could permanently bar the Volkswagen Group from public contract awards.

## CORPORATE PRINCIPLE

Our contacts with officials and holders of political office are strictly in line with all laws and legislation as well as the relevant internal rules concerning the avoidance of conflicts of interest and corruption. We do not make any "facilitation payments". Such payments are sums paid to officials to accelerate routine administration matters.

## MY CONTRIBUTION

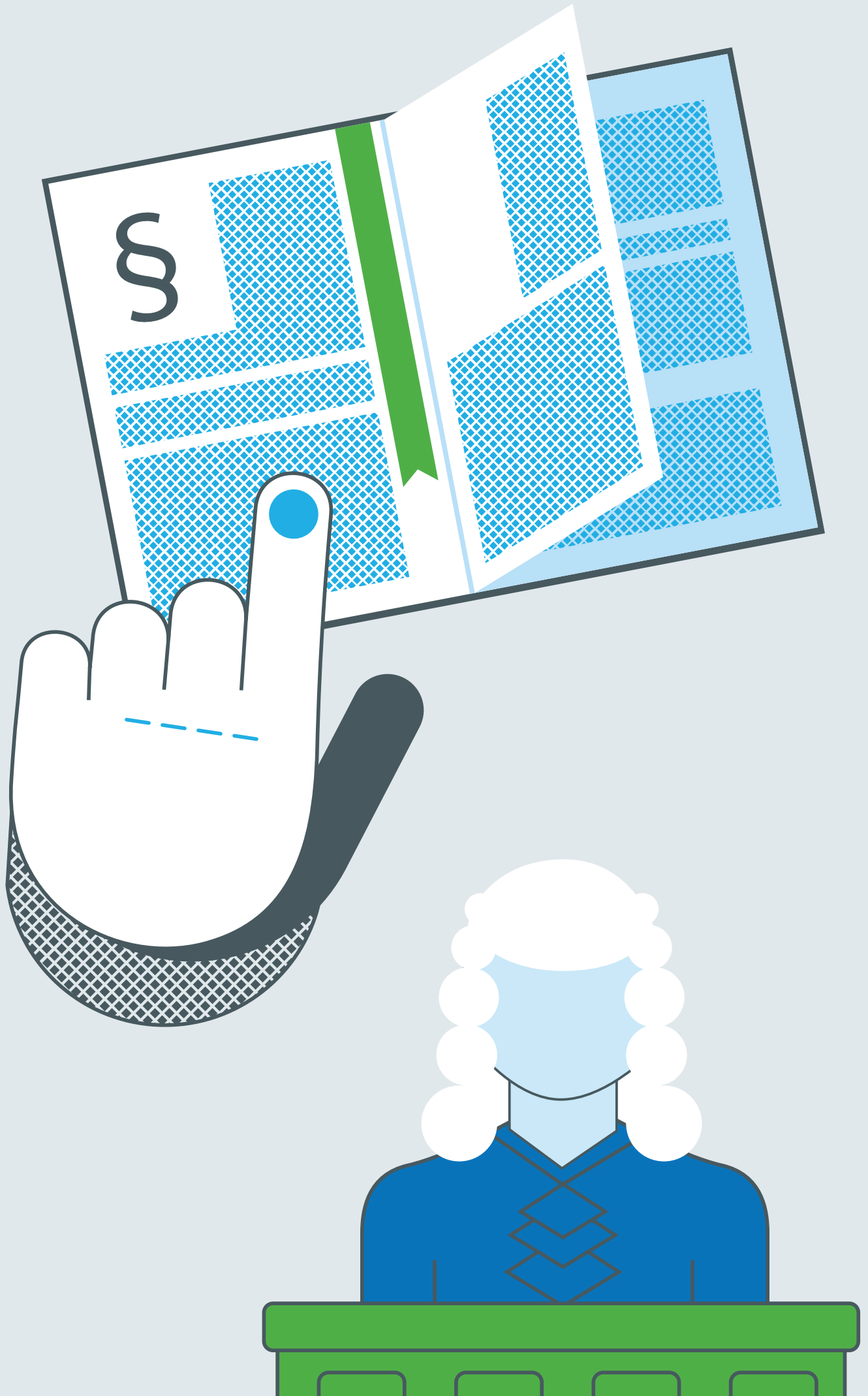
I am aware that particularly strict rules apply when dealing with public contract awarders and I familiarise myself with these rules. My contact is Group External Relations.

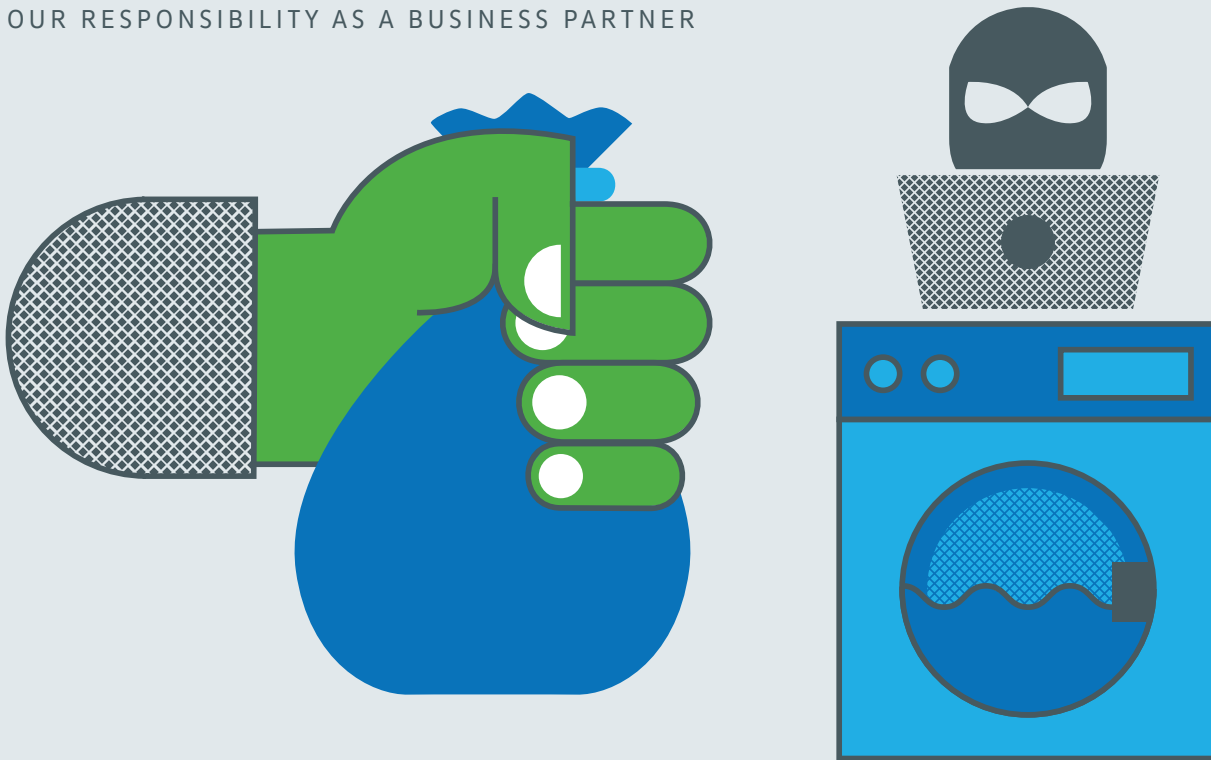
## EXAMPLE



*You know that an authority is planning a call for tender for a major contract. You consider asking the authority's employee responsible for the tender, who you know from a previous project, to design the tender in such a way that the Volkswagen Group wins the contract.*

*Do not under any circumstances take any such action. Exerting this kind of influence would be illegal.*





# Prohibition of money laundering and terrorism financing

## BACKGROUND

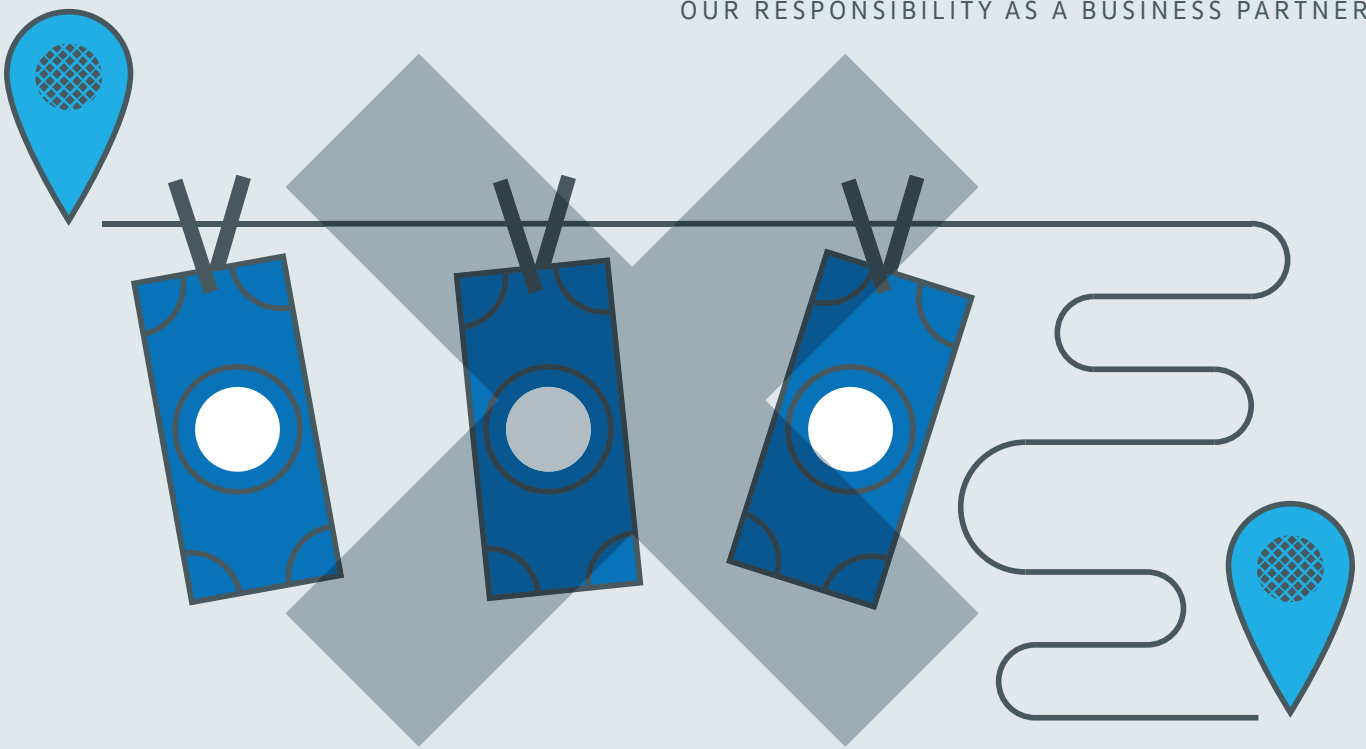
Laws against money laundering and financing of terrorism are in place in almost all countries worldwide. Money laundering occurs when funds or other assets originating directly or indirectly from criminal offenses are put into circulation in the legal economy, making their source appear legal. Financing of terrorism occurs when money or other resources is/are made available to commit criminal acts of terrorism or to support terrorist organizations. Liability for money laundering does not require the person involved to be aware that money is being laundered through the legal transaction concerned or the transfer concerned. Inadvertent involvement in money laundering may already be sufficient grounds for serious penalties for everyone involved.

## CORPORATE PRINCIPLE

We carefully check the identity of customers, business partners and other third parties with whom we wish to do business. It is our declared aim to conduct business solely with reputable partners who operate in line with legal provisions and who use resources from legitimate sources.

We assign incoming payments to the corresponding services without delay and post them accordingly. We ensure transparent and open cash flows.





### MY CONTRIBUTION

I take no action whatsoever that may violate money laundering provisions at home or abroad.

I am vigilant and investigate any suspicious conduct on the part of customers, business partners and other third parties. If there is information providing sufficient grounds for suspicion, I immediately get in touch with the Money Laundering Officer or one of the contacts listed in chapter 6.

I abide by all applicable provisions for recording and posting transactions and contracts within my area of responsibility in the accounting system.

### EXAMPLE



*One of the Volkswagen Group's customers has overpaid and asks for the excess amount to be repaid by transferring it to an account held in Switzerland or by paying it in cash instead of via bank transfer to the original business account.*

*Do not accept the suggestion readily. This kind of request requires an explanation. Ask the customer why the amount cannot be repaid in the same way it was originally paid. Seek advice from any of the contacts listed in chapter 6.*

# Accounting and financial reporting

## BACKGROUND

The Volkswagen Group can build and retain the trust of the general public, its shareholders and contract partners only through proper accounting and correct financial reporting. Any irregularities may have serious consequences for the Company as well as for those responsible.

## CORPORATE PRINCIPLE

We strictly comply with the statutory provisions for proper accounting and financial reporting. Transparency and correctness are our top priorities. To that end, we regularly inform all capital market players of our financial position and business developments. We publish our periodic financial statements punctually in accordance with national and international accounting regulations.

## MY CONTRIBUTION

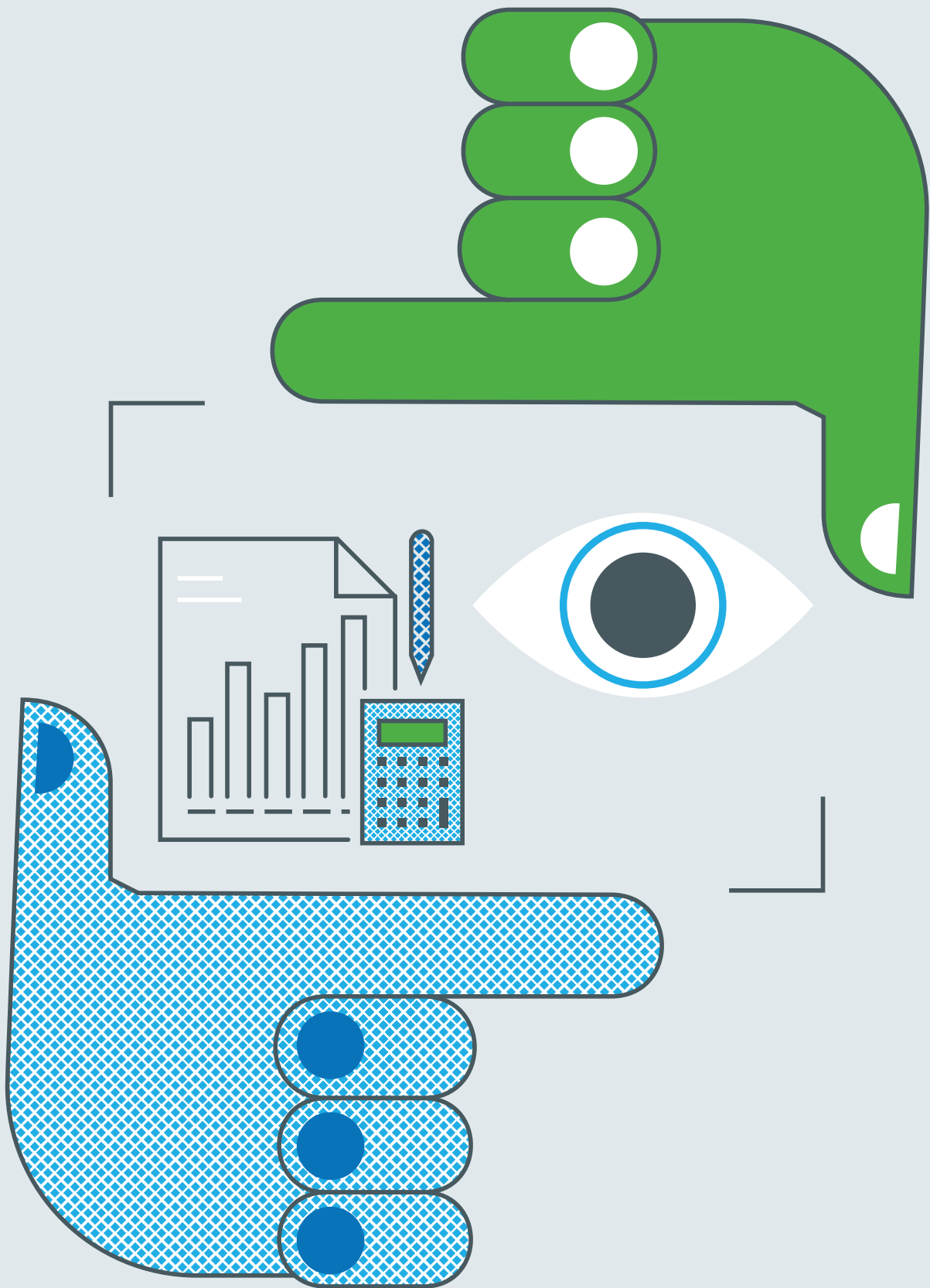
I organise processes so that all business financial data can be entered into the accounting system correctly and promptly. If I have any questions about the correct recording of data, I contact my superior or the appropriate finance department.

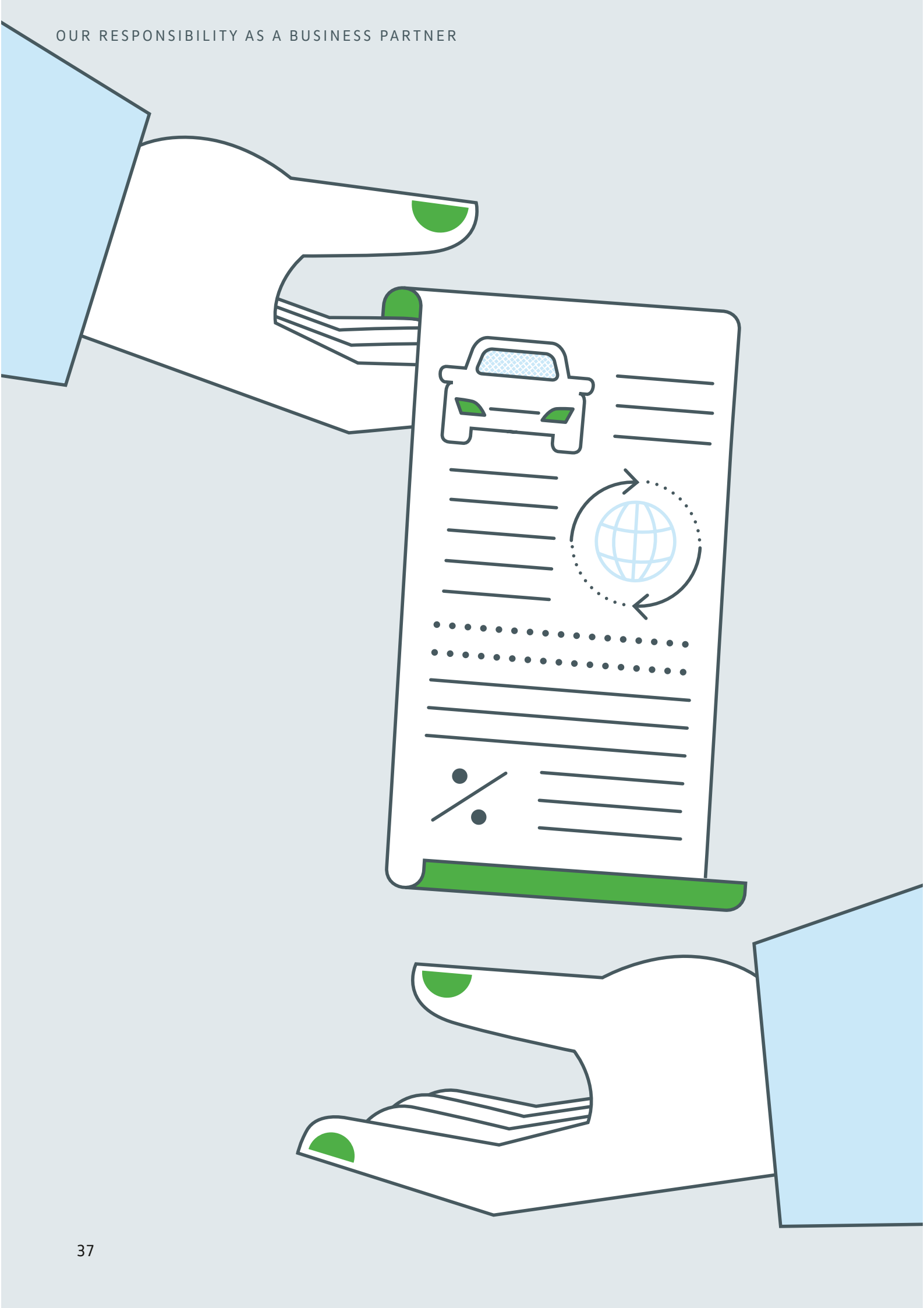
## EXAMPLE



*You urgently need new equipment. However, the budget in your department for the current fiscal year has already been used up. You consider acquiring the equipment nevertheless and posting the cost in the next fiscal year when your budget is replenished.*

*Refrain from taking such action. Entries must always be posted accurately. Posting entries inaccurately may have serious consequences for the company or individual employee.*





# Taxes and customs

## BACKGROUND

Our global operations and the development of new markets mean that we must comply with a raft of different regulations relating to external trade, tax and customs law. Observing tax and customs regulations builds trust with customers, financial authorities and the general public. Any irregularities can cause significant financial damage to the Volkswagen Group, also seriously impacting the Group's reputation and having negative consequences for the employees responsible as well.

## CORPORATE PRINCIPLE

We are aware of our social responsibility to meet our obligations with regard to taxes and customs, and we explicitly endorse compliance with national and international legislation.

## MY CONTRIBUTION

I design internal structures and processes in such a manner as to ensure that the taxes and customs to be paid by the respective Group companies are calculated correctly, promptly and in full, are disclosed in reporting, and are paid to the appropriate fiscal authorities.

If I have information concerning the infringement of tax and customs regulations in my area of responsibility, I undertake every action I can to prevent or stop this infringement. If that is not possible, I get in touch with the appropriate contact person in the tax and customs department.

## EXAMPLE



*You are responsible for allocating certain business transactions, such as general overheads (maintenance expenses) and production costs, to the correct financial accounts. One project exceeds certain controlling parameters early in the financial year. You therefore receive instructions to make an entry under maintenance expenses even though the transaction unquestionably relates to an investment and must therefore be treated as capitalized production costs.*

*Post the entry in line with legal requirements. All business transactions must be correctly reported pursuant to commercial law and tax regulations because these accounting records form the basis for tax returns. Accounting errors could therefore result in incorrect tax returns and lead to serious consequences under tax and customs law for the Company and the employees responsible.*

# Fair and free competition

## BACKGROUND

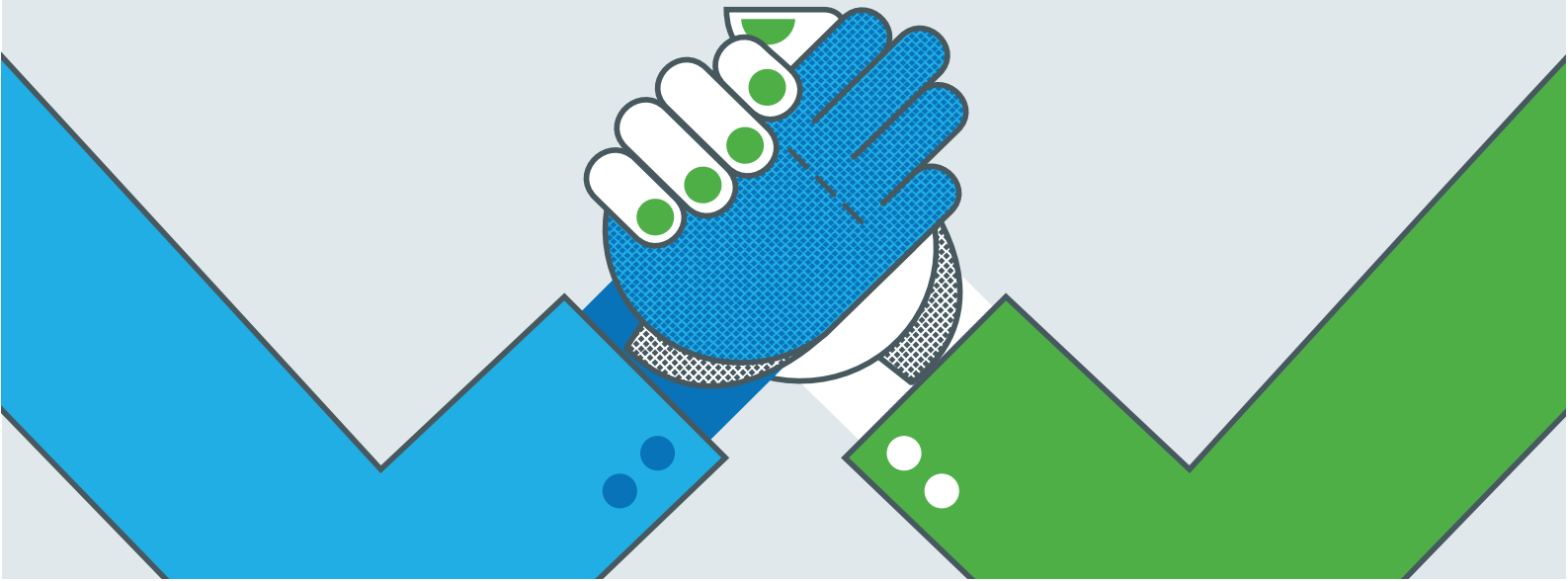
Fair and free competition is protected by the applicable competition and antitrust legislation. Complying with this legislation ensures that market competition is not distorted—which is to the benefit and in the interest of all market players. In particular, agreements and concerted practices between competitors intended to achieve or effect the prevention or restriction of free competition are prohibited. Abusing a dominant market position is also inadmissible. Such abuse can, for example, take the form of treating customers differently for no objective reason (discrimination), refusal to supply, imposing unreasonable purchase/selling prices and conditions, or unjustified tie-in arrangements for the requested additional service. Anti-competitive conduct has the potential not only to significantly damage the Volkswagen Group's good reputation, but also to incur severe fines and penalties.

## CORPORATE PRINCIPLE

We conduct business solely on the basis of merit and market economy principles, as well as free and unhindered competition. We like to measure ourselves against our competitors, always abiding by rules and regulations and observing ethical principles.

We do not enter into any anti-competitive agreements with competitors, suppliers or customers. If our Company holds a dominant market position, we do not abuse this position.

We comply with the specific antitrust provisions for distribution systems in our dealings with our authorised distribution partners.



### MY CONTRIBUTION

Whenever I come into contact with competitors, I ensure that no information is imparted or received that allows conclusions to be drawn about the informer's current or future business conduct.

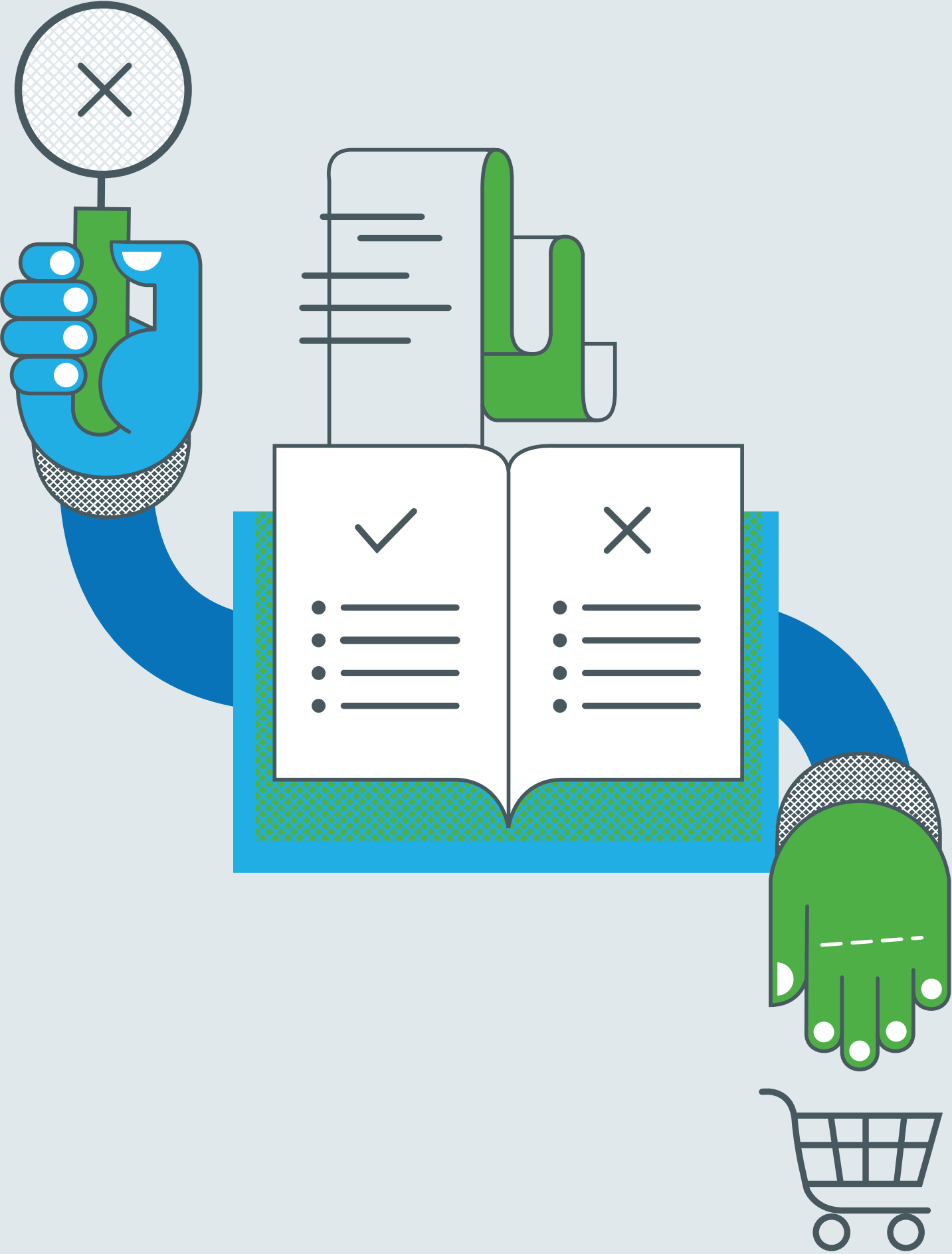
I avoid conversations or any other contact with competitors about issues that are important among the competition. Such issues include prices, pricing, business planning, development statuses and delivery times.

### EXAMPLE



*You talk to a competitor's employee at a trade fair. After a while, you notice you are being sounded out for information about the Volkswagen Group's future business planning. In return, the employee offers to divulge the same information about his company.*

*Immediately make it absolutely clear to the competitor's employee that you will not talk to him about such issues. This type of conversation—apart from the unauthorised disclosure of business secrets—is also a breach of prevailing competition and antitrust legislation and could have drastic consequences for you personally, the Group, and both the competitor's employee and his company. Document this conversation and inform the appropriate Compliance Officer immediately.*





# Procurement

## BACKGROUND

The Volkswagen Group is contractually bound to a large number of suppliers and service providers in its business operations.

## CORPORATE PRINCIPLE

We carefully select suppliers and service providers based on objective criteria.

When purchasing products and services, we involve the appropriate purchasing departments as laid down in the applicable procurement guidelines.

## MY CONTRIBUTION

I show no bias in favour of a supplier or service provider without an objective reason, and I avoid any conflict of interest.

I do not purchase any products or services without first having looked at the market and alternative suppliers. I follow the relevant procurement principles and involve the appropriate purchasing department at an early stage in the purchasing process.

## EXAMPLE



*It comes to your attention that a Volkswagen Group employee would like to commission a supplier without involving the appropriate purchasing department.*

*Notify one of the contacts listed in chapter 6 or the appropriate purchasing department to ensure that the bid that is most cost-effective for the Company has a chance.*

# Export control

## BACKGROUND

Export control can impose prohibitions, restrictions, approvals from authorities or other monitoring measures on the cross-border exchange of goods. These provisions under export control legislation apply to technologies and software as well as goods. Apart from exports per se, export controls may also apply to the temporary crossborder transfer of, for instance, objects and technical drawings taken on a business trip, or technical transmissions by e-mail or cloud.

Furthermore, any business with persons or companies named in sanctions lists is strictly prohibited, regardless of the delivery process.

## CORPORATE PRINCIPLE

We comply with all provisions for importing and exporting goods, services and information.

## MY CONTRIBUTION

When making a decision concerning the import or export of products and services, I consciously examine whether the decision may fall under export control. When in doubt, I seek advice from the department responsible for customs and international trade law.

## EXAMPLE



*You receive an inquiry from a potential customer wishing to place an order with the Volkswagen Group to supply products in a country that the Group has listed as an embargoed country.*

*Clarify the matter by asking the relevant department about export restrictions that apply to the country to be supplied (e.g. a UN embargo) and do not conclude any contracts that bind the Company to export to this country until the issue has been fully clarified.*



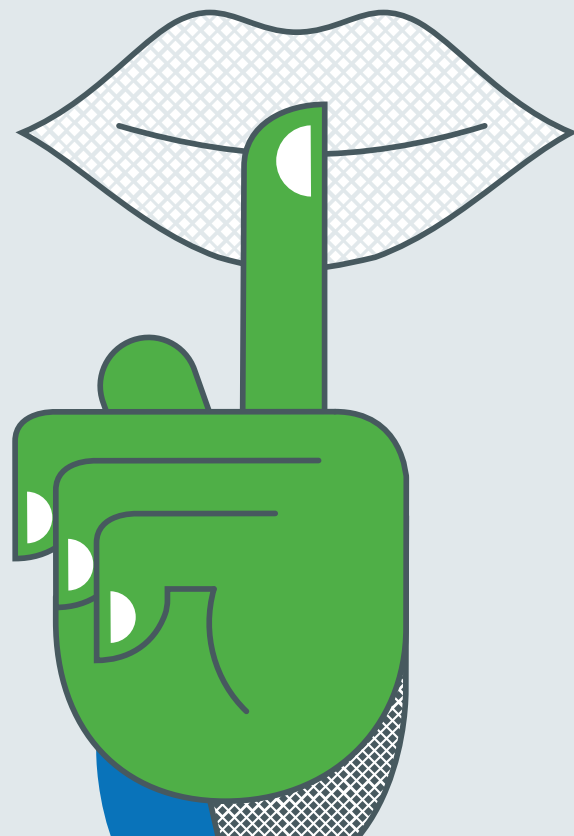
# Prohibition of insider trading

## BACKGROUND

Legislation (in Europe, for example, particularly the Directive on Criminal Sanctions for Market Abuse (Market Abuse Directive)) prohibits the use or disclosure of insider information in the trading of shares, other securities or financial instruments. The same applies to recommending or inciting a third party to engage in insider trading and to the unlawful disclosure of insider information. Pertinent national legislation may stipulate further prohibitions. Insider information is information of a precise nature that has not been made public and that, if it were made public, would be likely to have a significant effect on the price of the relevant security (e.g. Volkswagen shares) or financial instrument.

## CORPORATE PRINCIPLE

We handle information pertaining to share performance in accordance with capital market requirements and do not tolerate any insider trading. We may use knowledge relating to insider-relevant projects and processes only internally in accordance with the applicable intracompany rules and may not divulge such knowledge to any outside party, including family members (e.g. a spouse).



### MY CONTRIBUTION

I do not engage in insider trading nor do I make any such recommendations to any third party or incite any third party to engage in insider trading. Furthermore, I do not divulge insider information unless this is required during the course of my normal work, and I comply with the relevant internal rules. I undertake to familiarise myself with the applicable internal rules.

If I have access to insider information, I do not purchase or sell any securities or financial instruments based on this information. This applies not only to trading with shares of listed companies belonging to the Volkswagen Group or derivatives thereof, but also to trading with securities or financial instruments in general (i.e. also those of suppliers).

### EXAMPLE



*You learn through your work with Volkswagen that the acquisition of a new business is going to be announced soon. You know that a very good friend is currently considering whether to sell his Volkswagen shares. Since the price of Volkswagen's shares will likely increase once acquisition of the new area of business has been announced, you consider telling your friend that he should hold off on selling his shares.*

*Do not tip your friend off under any circumstances. Since the information of which you are aware is not public, but insider knowledge, you are not permitted under any circumstances to share this knowledge with others. Transmitting this knowledge directly or indirectly would make you liable to prosecution.*

# 5 Our responsibility in the workplace

It is in the fundamental interests of the Volkswagen Group to protect the health and safety of every employee.

The principle of protection and security also applies to employee and customer data as well as company-specific know-how and company assets.  
The Volkswagen Group's responsibility in the workplace specifically gives rise to the following principles:







# Occupational safety and healthcare

## BACKGROUND

The Volkswagen Group is committed to its responsibility for the safety and health of its employees. We provide occupational safety and healthcare in line with the provisions of national regulations and with the occupational health and safety policy of the Company.

## CORPORATE PRINCIPLE

We preserve and promote the health, performance and job satisfaction of our employees through continuous improvements in the working environment and a host of preventive healthcare and health promotion measures.

## MY CONTRIBUTION

I comply with the occupational health and safety rules. I never put the health and safety of my colleagues or business partners at risk. I take all appropriate and statutory precautions to ensure that my workplace always enables safe working. I make an active contribution to maintaining and promoting my health by voluntarily participating in preventive healthcare and health promotion measures.

## EXAMPLE



*You notice that a machine in your department has an electronic fault.*

*Take the machine out of operation and make sure the "out of order" sign is clearly displayed. Ask the appropriate department to repair the machine because repairing electrical equipment yourself is not permitted and could be dangerous.*

# Data protection

## BACKGROUND

There are special statutory rules to protect privacy when dealing with personal data. As a general rule, collecting, storing, processing and other use of personal data require the consent of the person concerned, a contractual arrangement or some other legal basis.

## CORPORATE PRINCIPLE

We protect the personal data of employees, former employees, customers, suppliers and other affected parties.

We collect, gather, process, use and store personal data strictly in accordance with legal provisions.

## MY CONTRIBUTION

I ensure that personal data is collected, stored, processed or used in any other way only with the consent of the person concerned, under a contractual arrangement or on some other legal basis.

All data processing components must be secured in such a manner that the confidentiality, integrity, availability, verifiability and reliability of such sensitive data is guaranteed, and that unauthorised internal or external access is prevented.

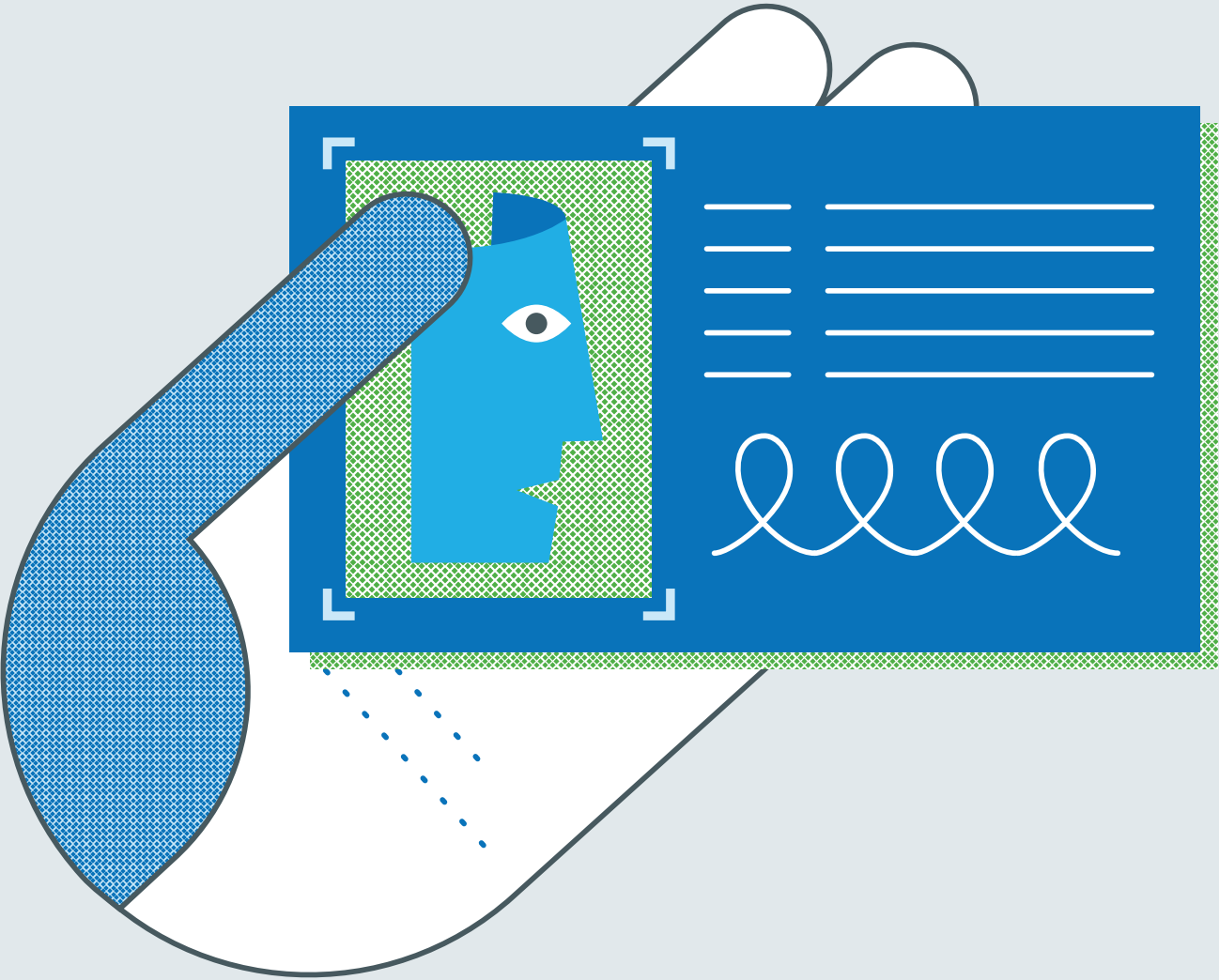
When in doubt, I contact my superior or the appropriate Data Protection Office.

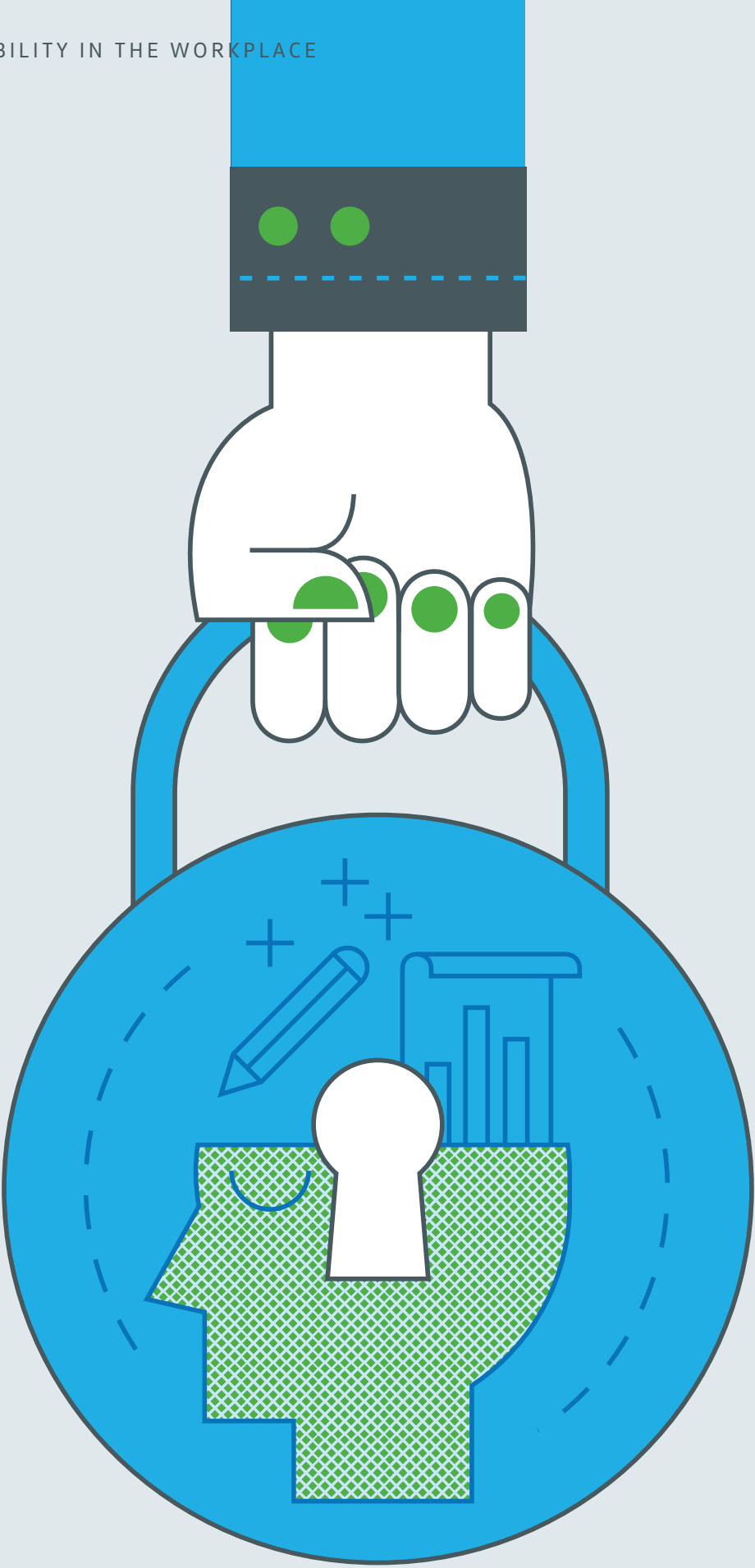
## EXAMPLE



*You have organised a seminar for the Volkswagen Group with external participants and receive personal data from the participants for it. A colleague asks you to pass the addresses on.*

*Do not pass this data on without consulting one of the contacts mentioned above. As a general rule, data may be used only for the purpose for which it was communicated.*





# Security and protection of information, know-how and intellectual property

## BACKGROUND

The Volkswagen Group holds internationally protected patents and also has extensive trade and business secrets in addition to technical know-how. This knowledge is the basis of our business success. Unauthorised transmission of such knowledge may lead to extremely high losses for the Company and to consequences under labour, civil and criminal law for the employee concerned.

## CORPORATE PRINCIPLE

We are aware of the value of Company know-how and take great care to protect it. We respect the intellectual property of competitors, business partners and other third parties.

## MY CONTRIBUTION

I handle all Volkswagen Group information carefully and do not disclose it to unauthorised persons. I take particular care with regard to information relating to technical know-how, patents, and trade and business secrets.

## EXAMPLE



*You are involved in the development of an innovative technology. You are to present your development at various Company sites and want to take your laptop, on which the relevant documents are saved, with you for presentation purposes. You intend to go over these documents again on the plane or the train on the way to the individual sites.*

*Ensure that no one obtains knowledge of sensitive information belonging to the Volkswagen Group, as this could lead to serious competitive disadvantages. Do not retrieve this type of information in places where third parties can access it or take note of it.*

# IT security

## BACKGROUND

Information technology (IT) and electronic data processing (EDP) have become an integral part of everyday life at the Volkswagen Group. At the same time, they involve numerous risks, foremost of which are impairment of data processing as a result of malware (viruses), loss of data due to program errors, and data misuse (e.g. due to hackers).

## CORPORATE PRINCIPLE

We respect IT and EDP security and abide by the applicable regulations.

## MY CONTRIBUTION

I familiarise myself with the applicable IT security regulations and observe the rules contained therein. I am aware that unencrypted data exchange (e.g. by e-mail or USB stick) is not a secure means of communication.

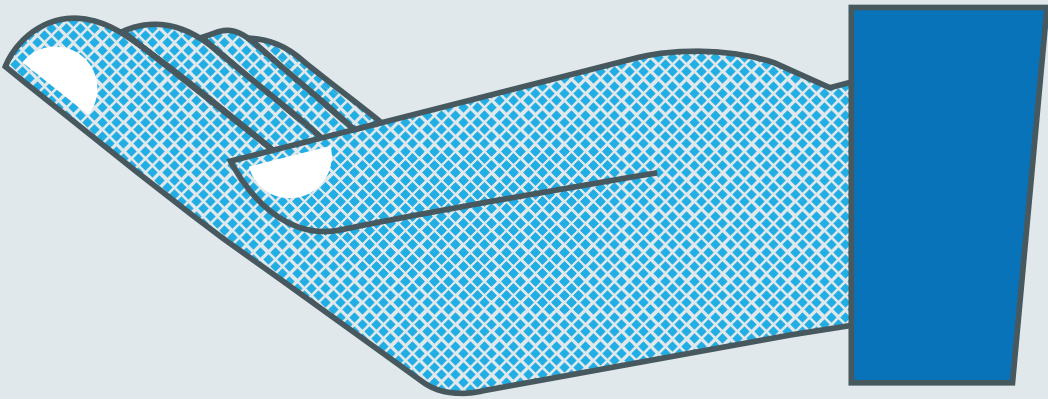
## EXAMPLE



*You are out of the office and are given a USB stick in order to exchange a document at a meeting.*

*Use only Volkswagen data carriers or data exchange systems and proceed according to the guidelines for information classification. Arrange for the document to be e-mailed to you, for example. Never open e-mails or attachments that appear to be suspicious or that come from unknown e-mail addresses. That is how you prevent malware from entering the Company network.*







# Handling Company assets

## BACKGROUND

The Volkswagen Group's tangible and intangible assets serve to help our employees achieve the Company's business objectives and may be used only for business purposes.

## CORPORATE PRINCIPLE

We respect the Company's tangible and intangible assets and do not use them for non-business purposes.

## MY CONTRIBUTION

I adhere to the Company's rules and exercise care when handling Company assets.

## EXAMPLE



*Your soccer club is planning a weekend trip. The trainer asks whether you, as a Volkswagen employee, can "organise" a vehicle from the Company fleet.*

*Company vehicles can generally be leased by employees at market conditions. You cannot be given a vehicle free of charge for private use, nor can such a vehicle be made available to third parties.*



# 6 Support

If needed, internal and external points of contact provide support in dealing with the Code of Conduct. Furthermore, voluntary commitments and principles are applicable. You'll find an overview on the internet at

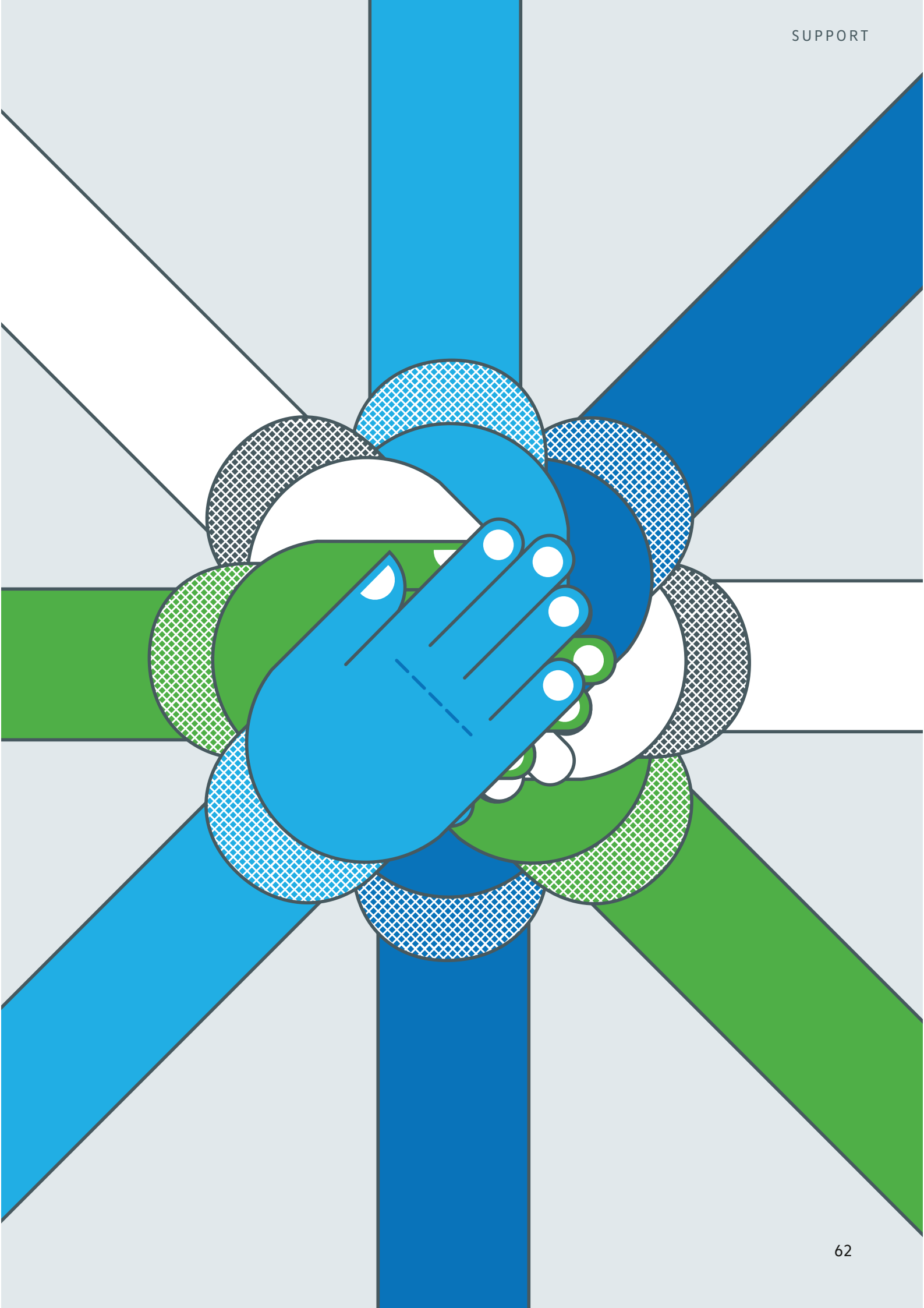
<http://www.volkswagenag.com/en/sustainability/policy.html>

# Employee representation

We recognize the basic right of all employees to establish trade unions and employee representations.

We are committed to working with employee representatives in candour and trust, to conducting a constructive and co-operative dialogue, and to striving for a fair balance of interests.

Professional dealings with employee representatives that do not allow either privilege or discrimination are part of our corporate culture. Safeguarding the future of Volkswagen and its employees is achieved in a spirit of co-operative conflict management and social commitment, on the basis and with the goal of ensuring economic and technological competitiveness. Economic viability and jobs are equal and shared goals.



# Help / contacts / whistleblower system

The Volkswagen Group Code of Conduct brings together the company's core ethical values and its expectations with regard to compliant behaviour on the part of employees. Together, we protect our company by speaking up when something is not right. If we have any questions or are not sure about something, or if we suspect violations of internal or external regulations, we talk to our superior and seek advice from the relevant bodies. The HR department and employee representatives are there to provide support. In addition, every employee can also contact the Company Compliance Officer or send an email to:

**compliance@vwsa.co.za**

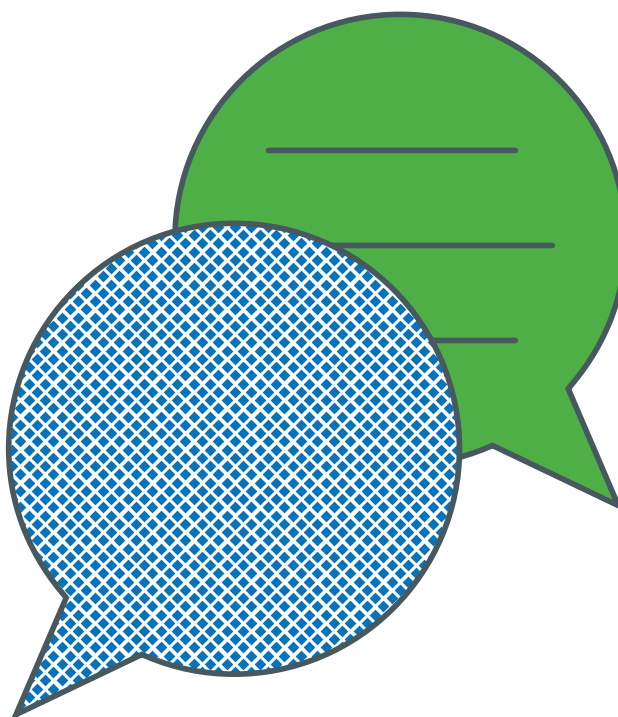
Furthermore, we can report regarding Regulatory Violations via the Volkswagen Group Whistleblower System, for example if we do not want to contact our superior. We also have the opportunity to report anonymously. We are aware that the Volkswagen Group Whistleblower System has responsibility for investigation especially of reports regarding Serious Regulatory Violations.

A Serious Regulatory Violation is a significant violation of our core ethical values, as set out in the Code of Conduct. Likewise, violations of statutory laws or regulations that may significantly affect the reputation or other interests of the company also constitute Serious Regulatory Violations.

Members of management act as role models, follow up misconduct and advocate correct ethical conduct. In the event of Reasonable Suspicion of a Serious Regulatory Violation, they are obliged to report their suspicion immediately. Failure to report constitutes a Serious Regulatory Violation and they will be disciplined accordingly.

The purpose of the Whistleblower System is to protect our company, whistleblowers as well as all persons who contribute to the investigation and to putting an end to misconduct and Regulatory Violations. Retaliation against them constitutes a Serious Regulatory Violation.

At the same time the Whistleblower System preserves the interests of Persons Implicated. For them, the presumption of innocence applies as long as a violation is not proven. The system is founded on uniform processes and the confidential, professional processing of reports. Consequently, an investigation will only be initiated if there is Reasonable Suspicion of a Serious Regulatory Violation. Any deliberate misuse of the Whistleblower System will not be tolerated and perpetrators will be disciplined accordingly.



We can access the Whistleblower System through the following channels:

#### Contact details for the Investigation Office:

**Postal address** Investigation Office, Box 1717, 38436 Wolfsburg, Germany

**Call** +800 444 46300 (**external**) / +49 5361 946300 (**internal**) **(24/7 hotline)**  
 0800 994 983 (**toll free**)  
 021 100 3533 (**at your own cost**)

**E-mail** io@volkswagen.de

**Online reporting channel** <https://www.bkms-system.com/vw>  
*(this channel can also be used to make anonymous reports)*

In addition, experienced external lawyers act for us as neutral mediators (ombudspersons). As legal counsel, they are tasked with receiving reports about possible infringements of laws, internal rules or other conduct damaging to the Volkswagen Group. If necessary, and if the identity of the whistleblower is known, they make direct contact with the whistleblower should they require feedback. Once the preparations are complete, the ombudspersons forward all information agreed upon with the whistleblower – anonymously if the whistleblower so wishes – to our Whistleblower System for further processing.

#### Contact details for the ombudspersons:

**Internet:** [www.ombudsleute-der-volkswagen-ag.de](http://www.ombudsleute-der-volkswagen-ag.de)

Further information on the Volkswagen Group Whistleblower System and the ombudspersons is available on the internet at

<https://www.volkswagenag.com/hint>





# Self-test for decision guidance

If at any time I am unsure whether my behavior complies with the principles set out in our Code of Conduct, I should ask myself the following questions:

- 1. Did I take all relevant matters into consideration and weigh them properly? (content test)**
- 2. Am I confident that my decision is within the constraints of legal and company requirements? (legality test)**
- 3. Do I stand by my decision when it is revealed? (supervisor test)**
- 4. Am I in favor of all such cases being decided the same way company-wide? (universality test)**
- 5. Do I still think my decision is right when my company has to justify it in public? (public test)**
- 6. Would I accept my own decision if I were affected? (involvement test)**
- 7. What would my family say about my decision? (second opinion)**

If my answer to questions 1–6 is “yes” and the answer to question 7 is positive, my behavior is very likely to be compliant with our principles. If questions remain unanswered or if I have any doubts, I should get in touch with any of the points of contact listed in this chapter.

# Notes

[illegible]